

**MINUTES
OVERVIEW AND SCRUTINY COMMITTEE**

Monday 5 September 2022

Councillor Paul Feeney
Councillor Jim Creamer
Councillor Andrew Dunkin
Councillor Rachael Ellis
Councillor Mike Hope

Councillor Meredith Lawrence
Councillor Marje Paling
Councillor Lynda Pearson
Councillor Martin Smith
Councillor Sam Smith

Apologies for absence: Councillor Liz Clunie, Councillor Michael Boyle and Councillor Simon Murray

Officers in Attendance: M Hill, B Hopewell and L Juby

Guests in Attendance: Councillor Clarke, F Callaghan, S Newman and H Smith

1 APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillors Boyle, Clunie and Murray.

2 TO APPROVE, AS A CORRECT RECORD, THE MINUTES OF THE MEETING HELD ON 4 JULY 2022

RESOLVED:

That the minutes of the above meeting, having been circulated, be approved as a correct record.

3 DECLARATION OF INTERESTS

None.

4 PROGRAMME OF PORTFOLIO HOLDER ATTENDANCE

Members welcomed Councillor John Clarke, Leader of the Council, to the meeting to examine his portfolio. Councillor Clarke provided an update to members on some key happenings in his portfolio, giving them the opportunity to ask any questions after.

Devolution

Councillor Clarke informed Members that the devolution deal was signed for Derby/Derbyshire and Nottingham/Nottinghamshire on 30 August 2022. The

deal is worth £38 million per year for 30 years, resulting in a total of £1.14 billion and will include the election of a new Mayor in May 2024. This will be called The East Midlands Mayoral Combined County Authority (MCCA).

In addition to this, a further £17 million for the building of new homes on brownfield land is planned in 2024/25 and £18 million to support the delivery of housing priorities and drive net zero ambitions in the East Midlands area.

The MCCA will integrate the D2N2 Local Enterprise Partnerships, not including the Police and Crime Commissioner or the fire authority. This means that Gedling Borough Council will retain its autonomy and existing powers.

The deal focuses on central government giving funding and powers to the East Midlands to provide more and better jobs, economic growth, better transport, housing, schools, training and will enhance green environments through greater investment in the area.

The LGA peer review:

The LGA peer review took place between 21 June and 23 June. The key points from the feedback were:

- 1) Gedling is a well-regarded authority where councillors are hardworking and dedicated to local residents;
- 2) The workforce is highly enthusiastic and committed to deliver for the borough; and
- 3) Gedling Borough Council handled the Covid-19 pandemic well and is working through the recovery phase. Gedling Borough Council planned ahead and was able to actively support its residents during the much of the most active phase of the pandemic.

Recommendations for improvement have been suggested in the draft report which is currently in the process of being finalised. To accompany the recommendations, an action plan is being prepared. Both the report and the action plan will be reported to Cabinet in the near future.

National pay award:

National employers for local government services made a pay offer on 25 July 2022 with effect from 1 April 2022 detailing an increase of £1925 on all of the NJC pay points 1 and above. It was noted that if this is agreed the cost to Gedling Borough Council will be circa £950,000 with only £420,000 built into the budget, resulting in a shortfall of £530,000 to be found from balances as an interim solution with a more permanent solution to be determined. No contribution towards this sum has been announced by central government so far. Gedling Borough Council are also looking at options to enhance the national offer at a local level.

As a result of the cost of living crisis, officers are planning to take a report to Cabinet that explains all of the measures the council are taking to support its residents; including the energy bills rebate, paying the energy bills local discretionary scheme, awarding an additional £30 towards local residents on the Council Tax Reduction Scheme, and providing helpful links to other support agencies and benefits available.

Levelling up and the shared prosperity fund

The Levelling Up bid was submitted at the beginning of August for £50 million for the redevelopment of Arnold North including a new leisure centre, library and cinema theatre. The announcement date is currently unknown, however the decision is expected to be received this year.

The shared investment fund required an investment plan to be submitted at the start of August. It focused on sharing the benefits between businesses and schools across the borough. The announcement date is currently unknown.

Q1 budget

It was noted that there is predicted to be underspend of £46,000 at year end which will be transferred to the Inflationary Pressures Contingency Reserve. Major variances are concerning the cost of energy and potential pay awards as the cost of pay will be in excess of £0.5 million.

The budget approved in March 2022, allowed for an increase in energy cost of £110,000 and fuel costs of £43,000. At Q1, the council is estimating that the cost of energy will increase further resulting in the cost of another £121,000 and fuel costing £45,000. A total cost of £319,000 is the expected cost for the year.

The energy bills rebate has awarded a total of £6.8 million out of the £7 million available for the rebate, which equates to 97% of the residents in total. It was noted that the majority of all payments have now been paid.

Temporary accommodation and homelessness.

To date, the council has purchased six properties for temporary accommodation, with another one which has also been accepted. The council has also leased two further properties with a contract end date of March 2024, with another in process. The council is currently looking at two more properties which can be extended past the March 2024 deadline if necessary.

It was noted that at the end of August 2022 the council had 27 families in temporary accommodation but only 10 in bed and breakfast. This is reduced from the council's high of 18 residents in June 2021 in bed and breakfast.

Members query what difference the devolution deal will make for Gedling Borough Council specifically, to which Councillor Clarke confirmed:

- 1) The council will retain its autonomy which will ensure residents are still able to visit their local authority;
- 2) The Mayor will be easier to get to than going to government;
- 3) There will be a considerable amount of benefits from working with 19 other authorities; and
- 4) It will result in improved prospects for work.

5 PARTNERSHIP REVIEW - SOUTH NOTTINGHAMSHIRE PLACE BASED PARTNERSHIP

The Head of Communities and Leisure introduced The South Nottinghamshire Place-Based Partnership and invited their Locality Director, Fiona Callaghan, to begin a presentation on who the South Nottinghamshire Place-Based Partnership are and what they aim to achieve.

What is an Integrated Care System? (ICS)

There are 42 ICS's across the country, which are partnerships of health and care organisations that work collaboratively to plan and deliver joined-up services to improve the health and wellbeing of the people who live and work in their area. Since the 1940's, the NHS has been very treatment focused but as health and care needs have developed, there is a requirement for more prevention measures to keep people healthy. Partnerships across health, Local Government and the voluntary sectors, as well as local communities and neighbourhoods, contribute towards achieving this.

They exist to achieve four aims:

- 1) Improve outcomes in population health and healthcare;
- 2) Tackle inequalities in outcomes, experience and access;
- 3) Enhance productivity and value for money; and
- 4) Help the NHS support broader social and economic development.

Nottingham and Nottinghamshire Placed-Based Partnership

Nottingham and Nottinghamshire integrated care board became a statutory organisation as of 1 July 2022, this includes both the Integrated Care Board (ICB) and the Integrated Care Partnership (ICP). The ICB is a unitary board where all partners contribute towards decisions on NHS spending. The ICP establishes what the local healthcare needs are and uses this information to influence the decision making of the ICB.

Helen Smith, Programme Director for South Nottingham Placed Based Partnerships, informed members that the Nottingham and Nottinghamshire

Placed Based Partnerships are an equal partnership which includes the following organisations:

- Gedling Borough Council;
- Active Notts;
- Arnold and Calverton PCN;
- Arrow PCN;
- Ashfield District Council;
- Ashfield Voluntary Action;
- Broxtowe Borough Council;
- Byron PCN;
- Health watch;
- Newark and Sherwood CVS;
- Nottingham and Nottingham ICB;
- Nottinghamshire County Council;
- Nottingham Healthcare NHS Foundation Trust;
- Nottingham University Hospitals NHS Trust;
- Nottingham West PCN;
- Partners Health;
- Primary Integrated Community Services;
- Rushcliffe Borough Council;
- Rushcliffe CVS;
- Rushcliffe PCN; and
- Synergy PCN

Some of these organisations are members of more than one Placed-Based Partnership in the Nottingham/Nottinghamshire area. There are six Primary Care Networks in the South Nottinghamshire area and the Placed Based Partnerships are formed through these networks.

Principles of Placed Based Partnerships

- 1) Guidance on the development of place-based partnerships as part of statutory integrated care systems: LGA and NHSE;
- 2) Partnership with shared objectives, a mutual understanding of the population and a shared vision focus on improving the health and wellbeing outcomes for the population, preventing ill health and addressing health inequalities; and
- 3) Address priorities most important to their partnership and to their communities.

The vision of the South Nottinghamshire Placed Based Partnership:

To enable people in South Nottinghamshire to live healthier lives and get the care and support they need, when they need it.

Place priority work areas 2022/23

Meeting the health and wellbeing needs of their diverse communities:

To utilise population health management data, local intelligence, and experience to address with partner agencies the wider determinants of health and wellbeing and ensure their most vulnerable groups are able to access the right care at the right time.

Community development:

To leverage community assets and build social capital to develop strong, resilient, and connected communities.

Personalised care and support:

All partners will work collaboratively to deliver care and support to meet the needs of the individual.

Programmes of work for the Placed-Based Partnership (PBP)

Meeting the health and wellbeing needs of the community:

- 1) Ensure services are developed based on good intelligence about population health needs
- 2) Improve heart failure services
- 3) Develop an integrated & sustainable model for care in care homes
- 4) Develop the health and wellbeing hub for Hucknall
- 5) Deliver PCN priorities e.g. good health in care homes

Community Development:

- 1) Work with communities to identify purposeful/sustained approaches to tackle health inequalities
- 2) Develop key roles to support delivery of strong and resilient communities (community worker; community champion roles)
- 3) Support the development of a community led health and wellbeing hub in Eastwood

Personalised Care and Support:

- 1) PCN innovation & development
- 2) Identify/develop Primary Care Strategy priorities at PBP level
- 3) Transform the way community services are delivered
- 4) Integrate health & care
- 5) Align and integrate community & practice nursing

- 6) Further develop clinical and professional relationships

Communication, Involvement and Engagement:

- 1) Keep profile of the PBP high with local partners & stakeholders
- 2) Develop key communication priorities, e.g. Choose Well, winter planning, cost of living crisis
- 3) Develop PBP engagement approaches to involve and co-produce wellbeing initiatives with the local population

Community development

The Head of Communities and Leisure at Gedling Borough Council also operates as the Local Authority Lead for the South Nottinghamshire Placed Based Partnership's Community Development programme. The Head of Communities and Leisure works closely with the Chief Executive of Rushcliffe Borough Council's Community and Voluntary Service in delivering on this programme.

The Community Development programme is primarily focused on building strong and resilient communities. This involves how well residents are able to connect with others, interact with services and how strong the voluntary sector is when supporting residents.

Gedling Borough Council are commissioned by the Placed Based Partnership to provide social prescribing, offering a community alternative to medication or other clinical interventions. An example of this could be where loneliness and isolation is the issue and lunch clubs or community hubs could help.

Stuart Newman, Deputy Locality Director for The Placed Based Partnership focuses on the Primary Care Networks in Nottingham West.

Their pathway redesign work focuses on:

- 1) Population Health Management (Diabetes, health promotion and mental health).
- 2) Social Prescribing in Emergency Department (Working in ED to address patient's holistic needs).
- 3) Heart Failure (Providers collaborating to improve equity of offer for community heart failure services).
- 4) Community Mental Health Transformation (MH networks for all colleagues in all sectors supported by the PBP).
- 5) Ageing Well (Placed-focused service redesign, across health and care in care homes).

- 6) Health and Care Integration (Working at neighbourhood level, adopting strength-based person-centred approach).

Primary Care Networks supporting primary care resilience

Additional roles:

PCNs grow the primary care workforce by appointing staff from a nationally-set list of roles.

Enhanced access:

PCNs working together to deliver access in the morning, evening and all day on Saturday.

Business continuity & COVID vaccination:

PCN plans to support business continuity and local vaccinations throughout the pandemic.

Estates:

PCNs working with partners to identify and address estate needs

Impact and Investment Fund:

Improvements in care rewarded with funds to be reinvested in primary care services and equipment.

Questions asked by Members

In concluding their presentation, the Vice-Chair asked members whether they had any questions.

Councillor Creamer asked what community development will be done in the Carlton area. He also asked whether there will still be a focus on ensuring resources and treatment for those with a persistent health care need such as diabetes will still be a priority.

The Head of Communities and Leisure informed members that the Community Development team have secured additional funding to secure another worker for the South Nottinghamshire area. The additional resource will help to focus on healthcare needs in the Gedling Borough area. Local Community Development Networks to consider how local services support one another will also aid in providing more sustainable resources.

Fiona Callaghan will look into what measures are being implemented to ensure resources for those with persistent healthcare needs such as diabetes is being met.

Councillor Paling asked how we will get more GP surgeries in newly developed areas and what the integration with local planning authorities is. Councillor Paling noted that the funding allocated to health from these developments seems limited.

Fiona Callaghan explained that the Section 106 allocation is given directly to support health infrastructure such as extensions to current GP practices for example.

Councillor Ellis noted that the Section 106 allocation does not go directly back into the area where the development has taken place and asked whether there has been any consideration towards this.

Fiona Callaghan agreed to provide a summary on what the most recent Section 106 allocation was spent on. Stuart Newman informed Members that some GPs are challenged in that they have no further space to develop and this is something that the PCNs will be considering.

Councillor Lawrence has noted the difficulties of waiting times for A&E, ambulances and test results, asking whether the Placed Based Partnership's approach will help with this.

Fiona Callaghan admits that the urgent care system is under a lot of pressure as seen in the media and are also recovering from a pandemic as well. Fiona informed Members that there has been a great deal of work being done by Nottingham University Hospitals, Community Providers, Ambulance Services and Social Care to try and mitigate this.

It was noted that some of this mitigation can be provided before a patient reaches the need for NHS treatment and highlighted that the signposting projects should aid in preventing residents from reaching this point. Collaborations with NUH to provide care for people at home will also help with this.

Councillor Sam Smith asked what support is offered to GPs to build new medical centres. He noted that in Stoke Bardolph and Burton Joyce there is one medical group with three venues and highlighted the desire for these facilities to be combined, asking whether funding from Section 106 allocations can be channelled towards this.

Fiona Callaghan informed Members that they have a comprehensive estates programme at an ICB level, highlighting the Hucknall development as one of their current priorities in terms of new facilities which will take on Section 106 allocations. Fiona noted that GPs are private businesses and so they work closely with GPs to look at the opportunities available to them and how they would like to develop their local practices.

Councillor Hope asked how their work will change the experiences of his constituents. Noting the wait times and delays to services, Councillor Hope asked whether their priorities are in line with those he represents.

Fiona Callaghan agreed that there has been significant strain on the Urgent Care System which is particularly important on the approach winter. The strain on these services is compounded by the systems that have been in place which the Placed Based Partnerships, through consultation, are working to address. These partnerships will also work to establish the health care needs and priorities of the local residents.

6 GEDLING PLAN Q4 & YEAR END PERFORMANCE REPORT

The Chief Executive introduced a report, which had been circulated in advance of the meeting, informing Members of the position against improvement actions and performance indicators in the 2021/22 Gedling Plan at the end of quarter 4 and year end. The Chief Executive thanked Gedling employees in delivering against these targets.

RESOLVED:

To note the progress against improvement actions and performance indicators for quarter 4 and the full year of 2021/22 Gedling Plan.

7 ANNUAL REPORT 2021/22

Consideration was given to a report of the Democratic Services Manager, which had been circulated in advance of the meeting, informing members in summary of the work undertaken by the Overview and Scrutiny Committee during 2021/22 and to ask members to consider the report, making amendments as appropriate before submission to Council.

RESOLVED to:

- 1) Amend the report to include the names of both working groups undertaken over the preceding year; and
- 2) Submit the annual report to Council for review.

8 SCRUTINY WORK PROGRAMME

Consideration was given to a report of the Democratic Services Manager, which had been circulated in advance of the meeting, providing an update on the scrutiny work programme and to identify any further areas for examination in the 2022/23 work programme.

RESOLVED to:

Note the report.

9 ANY OTHER ITEM WHICH THE CHAIR CONSIDERS URGENT

None.

The meeting finished at 7.25 pm

Signed by Chair:
Date: