

Vision 2026 and the '5 Priorities'



**Gedling Partnership**  
**Working Together**

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## 1 . What is Distinctive About Gedling Borough?

**1.1** Gedling Borough is located in the heart of Nottinghamshire and includes a substantial part of the Greater Nottingham conurbation. It borders Sherwood Forest to the north, the River Trent to the south-east and the City of Nottingham to the south-west. The name is taken from the present day suburban village of Gedling, which was mentioned in the Domesday survey of 1086 as Ghellinge.

**1.2** The Borough has a distinctive mix of urban and rural areas. It is made up of Greater Nottingham's north and eastern suburbs and of villages located in some of Nottinghamshire's most picturesque countryside. It covers an area of 46.3 square miles or 120 square kilometres, with a large proportion being hilly.

**1.3** The majority of Borough's population live in the main suburban areas of Arnold, Carlton, Gedling, Mapperley and Netherfield. The remainder live in the ten rural parishes of Bestwood Village, Burton Joyce, Calverton, Lambley, Linby, Newstead, Papplewick, Ravenshead, Stoke Bardolph and Woodborough. The Borough's eleventh parish, Colwick, forms part of the suburban area.

**1.4** The Borough's industrial heritage is based on textiles and coal, but both industries have now all but disappeared. The entire Borough falls within the principal economic area of Greater Nottingham, which also includes the City of Nottingham, the boroughs of Broxtowe and Rushcliffe, and the town of Hucknall. As a result, the majority of the Borough's residents look to Greater Nottingham for employment.

**1.5** **INSERT MAP OF GEDLING**

## 2. Gedling Partnership and the Gedling Borough Strategy

### Gedling Partnership

**2.1** Gedling Partnership provides the forum for collectively reviewing and steering public resources for the area and as a result has identified the vision and priorities for the new Gedling Sustainable Community Strategy. The Partnership was established in 2002 and is made up of a wide range of local organisations who have been working together to achieve local priorities for Gedling Borough. These organisations include local councils, the police, health organisations, the fire service, voluntary and community organisations. More information about Gedling Partnership and its member organisations can be found in Chapter 6.

### Sustainable Community Strategies

**2.2** There is a legal requirement for local areas to produce Sustainable Community Strategies, defining the distinctive vision and ambition of the area taking into account its economic, social and environmental well-being. Visions can be for ten to twenty years and must be based on clear evidence and analysis.<sup>(1)</sup> Government requires Sustainable Community Strategies to contain:

- A long-term vision based firmly on local needs
- Key priorities for the local area based upon this vision

**2.3** These strategies must also consider the statutory obligations of local organisations when assessing these local needs.

### The Gedling Borough Strategy

**2.4** This document outlines the 2026 Vision for Gedling Borough that Gedling Partnership is committed to achieving over the next 18 years. It forms only part of the new Gedling Sustainable Community Strategy 2009-2026. There are other key reports and strategies that complete the full Strategy:

- State of Gedling Borough Report 2008
- Gedling Borough Housing Strategy 2009-2014
- The Gedling Sustainable Community Strategy Action Plan

**2.5** The Partnership will use this document, the State of Gedling Borough Report 2008 and the Gedling Borough Housing Strategy, to define the Gedling Sustainable Community Strategy Action Plan in early 2009. This will detail how Gedling Partnership plans to achieve its long-term Vision. This plan of action will work towards the '5 Priorities' outlined in this document which, when achieved, will make Gedling Borough the part of Nottinghamshire where people want to live, work and do business.

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1 Creating Strong, Safe and Prosperous Communities, Statutory Guidance, HM Government, 2008.

## 2 . Gedling Partnership and the Gedling Borough Strategy

### Our Vision of 2026

**2.6** We have identified a Vision of what Gedling Borough will be like in 2026. This is based on the local needs of the Borough, identified through the State of Gedling Borough research and consultation conducted in 2008. It also considers the impact of statutory requirements expected of our local organisations when they deliver services in the Borough.

### Why 2026?

**2.7** We have agreed on a 2026 Vision, as this is the date to which both the East Midlands Regional Spatial Strategy and the Gedling Local Development Framework are to be set. These are statutory requirements which define how much housing and land needs to be developed in the Borough by 2026. These requirements will have a significant impact on achieving our Vision, so they must be integrated in our future planning.

### The Borough's Housing Strategy

**2.8** The priorities within the Gedling Borough Housing Strategy have been integrated into this document, in line with good practice guidance from National Government.<sup>(2)</sup> This reflects the importance of housing in shaping the future Vision for the Borough.

**2.9** The detailed Housing Strategy, outlining a five year strategy for addressing the issues relating to Housing in the Borough, forms part of the overall Gedling Sustainable Community Strategy. For more information about this Strategy can be found in Appendix D.

### The Borough's Local Development Framework

**2.10** The 2026 Vision and '5 Priorities' will inform the Local Development Framework (LDF) for Gedling Borough. This is a key vehicle for the delivery of the spatial element of the Sustainable Community Strategy. A key document within this Framework is the Gedling Borough Core Strategy, which includes strategic objectives that provide the aspirations for future development and change in the Borough. The Core Strategy will reflect the Vision and Priorities within the Sustainable Community Strategy.

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2 Creating Strong, Safe and Prosperous Communities, Statutory Guidance, HM Government, 2008.

### 3 . Vision 2026

**Gedling Partnership will continue to work together with other organisations across Nottinghamshire to achieve the Vision of Gedling Borough in 2026:**

#### **Gedling Borough - the part of Nottinghamshire where people want to live, work and do business:**

##### **A place of safe and strong communities**

A friendly place where people make a positive contribution to and feel part of their local community, respect and support each other and take responsibility for their own actions. Where they feel safe in their homes and on the streets at any time of the day and night.

##### **A place where people are treated fairly and have the opportunity to get involved**

A place where everybody has an equal chance to realise their potential and enjoy the lifestyle they want. Where the needs of the villages and suburban neighbourhoods with regard to public transport, local jobs, access to services and housing are met. Where people can be confident that the organisations on which they rely for essential services will meet their needs and respond to their preferences when designing and delivering those services.

##### **A place where we take care of our environment**

A place that achieves a balance between the natural and built environment and makes people feel good about their surroundings. A place with clean streets, well maintained open spaces and well managed countryside, where we take steps to preserve the environment for present and future generations. A place where there is a variety of distinctive and attractive buildings, that are of high quality and reflect the character of the local area.

##### **A place where people can lead a healthy and active lifestyle**

A place where people have the opportunity to enjoy a healthy lifestyle. A place where people can be physically and socially active, have a good range of accessible health, recreational and leisure facilities and where there is a balanced mix of decent housing meeting the needs of the population.

##### **A place that contributes to a vibrant and prosperous Greater Nottingham**

A place that attracts investment, to create a variety of convenient facilities for essential services and shopping, cultural and social activities and also to provide business opportunities and local jobs. A place where people of all ages can have access to good quality education and training in order to gain the skills which will give them the best possible employment prospects and to support the economy of Greater Nottingham.

## 4 . The 'Key Issues' for the Gedling Borough

### The 'Key Issues' for Gedling Borough

**4.1** This Vision is based on 'Key Issues' derived from research and consultation. Our 'Key Issues' are derived from facts, trends or public views that may have an impact on those people who live, work and do business in Gedling Borough.

#### State of Gedling Borough Review 2008

**4.2** One of the most important pieces of research to inform the Vision is the State of Gedling Borough Review conducted in 2008. This review has informed Gedling Partnership about the local needs of the area.

**4.3** The first stage of the Review was to research and write up a State of Gedling Borough Report. The first draft of this report was completed in March 2008 and contained facts and figures about the Borough and the quality of its services, as well as perceptions about the local area based on the findings of public consultation.

**4.4** This was followed by further consultation with local partner organisations, parishes, community groups and residents in April and May. This focused on the key findings detailed in a consultation summary report and involved:

- 25 roadshows at various locations across the Borough
- 27 presentations to meetings of resident groups, parish councils and partnership meetings
- the distribution of 2,500 Consultation Summaries
- a 'Growing Up in Gedling' event focusing on priorities for Children, Young People and Families
- the distribution of the State of Gedling Borough questionnaire to feed back comments

**4.5** Gedling Partnership used both the report findings and the consultation feedback to produce the Draft Gedling Sustainable Community Strategy 2009-2026 for Consultation. This document provided an outline framework of what the future Vision and Priorities for the Borough might look like and was circulated amongst key consultees in October 2008. Feedback from this consultation has further informed the final draft of this document.

**4.6** The final State of Gedling Borough Report 2008, and a State of Gedling Borough Consultation Feedback Report, detail all the findings from the Review.

#### Other Research

**4.7** Other research has drawn upon the existing plans and strategies of national, regional and local organisations. These include:

- The vision, priorities and values outlined in the Gedling Community Strategy 2006-8.
- Strategic priorities outlined in the Nottinghamshire Local Area Agreement 2008-2011.
- Strategic priorities of local organisations set out in their own plans and strategies.
- The East Midlands Regional Spatial Strategy and national strategies such as Choosing Health, Every Child Matters and the prevent strategy for dealing with violent extremism.

## 4 . The 'Key Issues' for the Gedling Borough

### Turning the 'Key Issues' into a Vision

4.8 The table below highlights the 'Key Issues' for Gedling and shows which parts of our 2026 Vision they have informed. Appendix A provides a definition of each 'Key Issue' based on our research.

<b>Gedling Borough - the part of Nottinghamshire where people want to live, work and do business:</b>				
<b>A place of safe and strong communities</b>	<b>A place where people are treated fairly and have the opportunity to get involved</b>	<b>A place where we take care of our environment</b>	<b>A place where people can lead a healthy and active lifestyle</b>	<b>A place that contributes to a vibrant and prosperous Greater Nottingham</b>
<b>Housing</b>				
<b>Ageing Population</b>				
<b>The Urban and Rural Mix of Gedling</b>				
<b>Targeting Specific Communities</b>			<b>Targeting Specific Communities</b>	
<b>People Feeling Safe and Secure</b>		<b>People Feeling Safe and Secure</b>		
<b>Protecting the Environment, Sustainable Transport and Lifestyles</b>				
<b>Pockets of Deprivation</b>				
<b>A Healthy Population</b>				
<b>Having a Sense of Community and Respect</b>			<b>Having a Sense of Community and Respect</b>	
<b>Education, Employability and Skills</b>				
<b>A Quality Local Built and Natural Environment</b>		<b>A Quality Local Built and Natural Environment</b>		
<b>Access to Services</b>				
<b>Facilities and Activities for Children and Young People</b>				
<b>The National and Local Economy</b>				



## Our '5 Priorities' and Findings to Drive Future Action

### How did we decide on the '5 Priorities'?

**5.1** Our '5 Priorities' below have been taken directly from the 2026 Vision of Gedling Borough:

- Safer and stronger communities living together in Gedling Borough
- A fairer, more involved Gedling Borough
- A well looked after environment that meets the present and future needs of Gedling Borough
- Healthy and active lifestyles in Gedling Borough
- Contributing to a vibrant and prosperous Greater Nottingham

### **5.2** INSERT DIAGRAM SHOWING HOW PRIORITIES ARE TAKEN FROM THE VISION

#### Our findings

**5.3** Within each priority we have made reference to findings that form our 'Key Issues'. This information is drawn from the State of Gedling Borough research and consultation, is based on local need and directly informs each of our '5 Priorities'. Those findings highlighted for future consideration are of high impact on the people who live, work and do business in the Borough and have been classified according to long-term and short to medium-term timescales.

**5.4** There are also findings that inform our 'Key Issues' and the '5 Priorities' relating to national, regional, sub-regional and county related strategies and statutory obligations. We are committed to assessing the impact of these findings in the delivery of our priorities and further information relating to them can be found in Appendix B.

#### '5 Priorities' to Inspire Action

**5.5** The '5 Priorities' highlight what we regard as our priority areas for action in order to achieve the Vision. They do not give detail as to the precise actions which will need to be taken in order to achieve it. However, it is our high impact findings within each priority that are the key to inspiring the Partnership into future action to achieve Vision 2026. More information about how Gedling Partnership will identify action can be found later in this chapter.

## 5 . The '5 Priorities'

### Safer and stronger communities living together in Gedling Borough

**5.6** We believe that the stronger our communities are, the safer Gedling Borough will be. We believe that if more people can make a positive contribution and feel part of their community, then together we can reduce people's fear of crime, increase their confidence to report and confront wrong doing and continue to reduce levels of crime, anti-social behaviour and harm.

#### What has been achieved so far?

**5.7** The State of Gedling Borough research and consultation has told us our achievements to date include:

- People in Gedling Borough get involved in a wide range of community and voluntary activities.
- Recorded crime in the Borough has fallen significantly between 2005 and 2008, with particularly marked falls during 2007-2008.
- Road traffic accidents overall have reduced by a quarter between 2005 and 2008 and there has also been a fall in those accidents which have involved children and young people.
- Facilities and activities for children and young people have benefited from significant investment recently.
- The majority of residents in Gedling Borough feel that their local area is a place where people from different backgrounds can get on well together.

#### What needs future consideration?

**5.8** We believe that further work is needed to achieve this priority. The State of Gedling Borough research and consultation has given us some findings to inspire future action:

#### Local findings of long term impact

Community capacity, volunteering and community engagement has been highlighted as important and as a current priority for local organisations.

Having a sense of community and getting on with others has been highlighted as important.

People feeling safe and secure has been highlighted as a key issue and fear of crime remains significantly high in the Borough.

The majority of residents do not feel they can influence decisions relating to the Borough.

#### Local findings of medium and short-term impact

Preventing Homelessness and providing Choice Based Lettings are key Housing issues for Gedling Borough, particularly during a period of economic recession.

The number of young people who are victims of crime is increasing in the Borough.

## 5 . The '5 Priorities'

There is a perception that there is not enough locally organised activities and facilities for young people.

The perception of teenagers hanging around on streets contributes to general fear of crime in the Borough.

## 5 . The '5 Priorities'

### A fairer, more involved Gedling Borough

**5.9** By understanding who makes up our population, we will have the knowledge that helps us provide all communities with the chance to get involved in shaping and delivering essential services. We believe this will provide a greater opportunity for people to achieve their ambitions in life and to access the services they require.

#### What has been achieved so far?

**5.10** The State of Gedling Borough research and consultation has told us our achievements to date include:

- The Borough is now less deprived than it was three years ago.
- Residents in Gedling Borough on the whole have good access to services and transport.
- Gedling Partnership has tailored work towards both older and younger generations to date.

#### What needs future consideration?

**5.11** We believe that further work is needed to achieve this priority. The State of Gedling Borough research and consultation has given us some findings to inspire future action:

Local findings of long term impact
A few pockets of deprivation within Gedling Borough have deteriorated.
Gedling Borough has an ageing population, which has implications for the future provision of all services.
The specific needs of people living in both our urban and parish areas should be considered in order to avoid inequality between these communities.
The Black and Minority Ethnic population within Gedling Borough is increasing.
There has been an increase in the number people claiming Disability Living Allowance in the Borough between 2002 and 2007.
There are differing Housing needs amongst the Borough's communities that should be given careful consideration. This includes the need to address affordability, to provide a variety of housing and to tackle homelessness.
There is more limited access to services and public transport in some of our rural parishes. The availability of public transport is also more limited when travelling across the Borough.
Local findings of medium and short-term impact

## 5 . The '5 Priorities'

There has been an increase in the number of people from arriving members of A8 <sup>(1)</sup> European Union countries living or registering to work in the Borough between 2004 and 2008. The majority of these are Polish.

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1 A8 refers to the eight countries that joined the European Union in 2004.

## 5 . The '5 Priorities'

### A well looked after environment that meets the present and future needs of Gedling Borough

**5.12** We believe the local built and natural environment should make people feel good about their surroundings and improve their quality of life. For example, parks and other green spaces not only support nature and biodiversity, but can also contribute towards mental and physical good health, reduce the effects of climate change and increase the economic value of nearby housing. We need to keep our streets clean, maintain our existing buildings and make sure our new buildings are of high quality design. We must also effectively manage our transport infrastructure, open spaces and countryside for recreation and work. We recognise that new built development must include provision for new, accessible “green infrastructure”<sup>(2)</sup> as well as roads and utilities.

**5.13** To protect our global environment we need to reduce the contribution that our everyday activity and our future development of land makes to CO2 emissions. If we enhance the quality and look of our environment in a sustainable manner, our residents will feel proud of the Borough and their children and grandchildren will enjoy a better standard of living in the future.

#### What has been achieved so far?

**5.14** The State of Gedling Borough research and consultation has told us our achievements to date include:

- Gedling Borough’s CO2 emissions are comparatively low and the proportion of the Borough residents who travel by bus to work is greater than both the Nottinghamshire and national averages.
- Recycling rates are high and waste to landfill has fallen.
- The built environment includes some conservation areas and steps are being taken to improve design standards. A significant proportion of recent development has been on previously developed 'brownfield' sites.
- Gedling Borough has good parks and open spaces which are well used and well maintained. Its streets are clean and public satisfaction with the cleanliness of the Borough is high.

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2 Green infrastructure refers to a network of multi-functional green space provided across an area.

**What needs future consideration?**

**5.15** We believe that further work is needed to achieve this priority. The State of Gedling Borough research and consultation has given us some findings to inspire future action:

<b>Local findings of long term impact</b>
Maintaining a high quality local built and natural environment is a priority for the residents and organisations working in Gedling Borough.
Encouraging sustainable lifestyles has been highlighted as a key issue.
Greatest energy consumption and CO2 emissions in the Borough are from domestic users.
The most common way for people in the Borough to travel to work is by car or van, rather than by public transport. The location of future developments can influence people's future travel patterns.
Making efficient use of existing housing resources is a key priority. This will include reducing energy consumption and CO2 emissions to ensure new housing meets the Code for Sustainable Homes.
Gedling Borough's population is projected to increase by 2026. Ensuring that sufficient additional housing is provided in the most sustainable locations to meet this need is important. This includes the provision of sufficient affordable housing.
A well designed local environment and good quality housing can enhance people's life, by reducing crime and disorder, providing the opportunity for a healthy lifestyle, reducing energy use and ensuring they are more accessible services for health and public transport.
<b>Local findings of medium and short-term impact</b>
Clean streets and well maintained parks in the Borough have been highlighted as important.
Increasing recycling rates in the Borough and reducing waste to landfill continues to be a priority locally.

## 5 . The '5 Priorities'

### Healthy and active lifestyles in Gedling Borough

**5.16** The more active people in Gedling Borough are, the greater opportunity for them to have a healthier lifestyle. We want to support people of all ages to be both socially active, through friendship and interaction with others, and physically active, by having the opportunity to exercise in a manner that best suits their needs. We want to inform people of healthy lifestyle choices, particularly in terms of diet, smoking and drinking alcohol. We also believe that everyone should be able to access quality housing that best reflects their needs. We believe that these opportunities will help improve people's emotional and physical health.

#### What has been achieved so far?

**5.17** The State of Gedling Borough research and consultation has told us our achievements to date include:

- On average health indicators demonstrate that Gedling Borough is a healthy place to live when compared to England and the East Midlands.
- There has been an improvement in life expectancy of 18 months for women and 3 years for men since 1991.

#### What needs future consideration?

**5.18** We believe that further work is needed to achieve this priority. The State of Gedling Borough research and consultation has given us some findings to inspire future action:

Local findings of long term impact
In Gedling Borough, 1 in 10 take part in regular physical activity, 1 in 4 smoke, 1 in 5 are obese and 17% binge drink. All of these are factors that can impact on people's life expectancy.
There is a 5 year gap in life expectancy between most and least deprived areas in the Borough.
A healthy lifestyle is highlighted as important to our community.
Mental Health is an issue impacted on by all priorities. People's living conditions, the local environment, feeling safe, access to employment and being treated fairly are just some of the issues that might effect the mental health of Gedling Borough's residents.
Mental health issues including depression, are most common in older people. Given the proportion of Gedling Borough's older population, the Borough is estimated to have the most people with mental health related issues in Nottinghamshire.
Having accessible health services in the Borough has been highlighted as important.
Improving housing conditions is a key priority locally.



## 5 . The '5 Priorities'

Securing well designed and maintained open spaces in the Borough will provide the opportunity for people to lead an more active and healthy lifestyle.

**Local findings of medium and short-term impact**

Resident participation in sports and physical activity is a local priority for the Borough.

## 5 . The '5 Priorities'

### Contributing to a vibrant and prosperous Greater Nottingham

Greater Nottingham is the principal economic driver for our region. The residents and businesses of the Borough value the fact that the Borough is part of but distinct from the rest of the conurbation of Greater Nottingham. They understand the benefits they gain from the City's prosperity and their contribution to this prosperity. In valuing and supporting our local economy we can prosper from the choice and easy access to quality jobs, housing and education that it offers.

We can contribute by investing in our Borough and residents to provide the opportunity for new business and jobs. This may include defining a role for our town and shopping centres to reflect the needs of our local communities. We also need to tailor skills, training and education opportunities for our residents in response to the changing needs of the local job market and economy. We believe that this will lead to greater prosperity for our Borough.

#### What has been achieved so far?

The State of Gedling Borough research and consultation has told us our achievements to date include:

- Gedling Borough is relatively prosperous and its position in relation to other areas is generally improving.
- Children do better at school compared to the Nottinghamshire and national averages.
- The mean annual income in Gedling Borough is slightly higher than that for the United Kingdom.

#### What needs future consideration?

We believe that further work is needed to achieve this priority. The State of Gedling Borough research and consultation has told us some findings to inspire future action:

#### Local findings of long term impact

The majority of our residents look to Greater Nottingham for employment. Ensuring good public transport links to and within Greater Nottingham is important for the Borough's communities.

Education, Employability and Skills have been highlighted as a main issue for further consideration to help the area remain competitive.

Deprivation according to education, skills and training in Gedling Borough is quite high when compared with the national picture. There are many areas in the Borough that fall within the top 20% most deprived nationally, for this category of deprivation.

The Borough unemployment rate is now above the average for Nottinghamshire districts, and has risen by from 1.6% to 2.1% between September 2007 and September 2008.

## 5 . The '5 Priorities'

The Borough's slightly above average educational attainment should be considered for further improvement. This is because, the Borough is in fact 8% less deprived than the national average for a local authority area, but only 1% above the national average in terms of its educational attainment.

Weekly and hourly wages in the Borough are below the national average.

There are pockets of income deprivation in the Borough.

There is a desire for quality shopping and retail centres in the Borough.

There is a need to protect our most useful employment sites from transfer to other uses and providing additional land for their occupiers to relocate and expand.

#### **Local findings of Medium to short term impact**

Economic development and business support have been highlighted as an issue.

The implications for the Borough of the recent changes for the UK economy, such as the 'credit crunch', a slow down in the housing market, rising unemployment, and high energy prices, need to be considered. This includes the effect the 'credit crunch' may be having on owner occupiers in the Borough, who form the majority of the Borough's householders.

Encouraging homeless people into employment is a key priority.

## 6 . Delivering the '5 Priorities'

**6.1** The purpose of this Strategy is to set out Gedling Partnership's aspirations for the Borough by 2026 and will inspire specific action to be taken in the long, medium and short-term to make Gedling Borough, the part of Nottinghamshire, where people want to live, work and do business.

### **Action Planning**

**6.2** In early 2009, the Partnership will use its Vision and Priorities to inform a plan of action. There will be new actions to address those local facts, trends and public views that will impact on the Borough. This may also include building on the action that is already taking place through the work of Gedling Partnership and its member organisations, by reflecting on some of our new and changing circumstances.

**6.3** Delivery will be coordinated through the Gedling Partnership structure and will involve partner organisations working together to focus on specific actions. Where necessary local people will need to be part of this work. The current structure of the Partnership at the time of writing this Strategy is outlined in Chapter 6. However, this is a flexible and may need to change over time to enable effective progress towards our 2026 Vision.

### **How will we know we are achieving our 2026 Vision?**

**6.4** The State of the Borough research that informed our the Vision will continue. This will involve monitoring the 'Key Issues' identified as part of the 2008 review and assess whether any new issues emerge that might affect the Borough during the lifespan of this Strategy. The Strategy will be flexible to respond to these changing needs of the Borough as they arise.

**6.5** Our monitoring of 'Key Issues' will form part of a performance management framework that measures progress towards the Vision. When we identify actions in early 2009, we will decide on the most appropriate set of data and performance indicators to monitor these. We will also need to regularly ask the people who live, work and do business in the Borough for their views. The Partnership will set itself outcomes and targets against these data, performance indicators and views and these will be set out in published action plans.

### **What is the Nottinghamshire Local Area Agreement 2008-2011?**

**6.6** Continuing links will remain with organisations working across Nottinghamshire. This is important as organisations across the Nottinghamshire County area have agreed to work towards delivering priorities set out in the Nottinghamshire Local Area Agreement. This agreement is the three year strategic delivery plan that National Government requires of local areas, and it monitors progress against those priorities, indicators and targets considered most important for the whole of the Nottinghamshire County area, of which Gedling Borough is part. Local organisations are committed to achieving these priorities, indicators and targets through the coordination of the Nottinghamshire Partnership. More information on the work of Nottinghamshire Partnership and can be found in Chapter 7.

## 6 . Delivering the '5 Priorities'

**6.7** The Local Area Agreement will be refreshed every year, to ensure it best reflects the changing needs of Nottinghamshire. Although only a three year agreement, Gedling Partnership will align with this short-term cycle of monitoring priorities, indicators and targets, because:

- There is considerable overlap between the 5 Gedling Priorities and those set out in the Nottinghamshire Local Agreement Agreement.
- We need to know in short-term that we are on track to achieve our 2026 Vision.

**6.8** The links between the Gedling Borough and County priorities are outlined in Appendix C.

### Guiding Values of the Sustainable Community Strategy

**6.9** Gedling Partnership has agreed a set of guiding values to be followed when delivering the 5 Priorities:

#### **Sustainable Action**

We will actively reduce the impact our actions have on the environment, by acting within our environmental limits. We will also promote a strong, healthy and just society; contribute to a sustainable economy; promote good governance; and promote the use sound science responsibly.

#### **Positive Image of Gedling**

Partner organisations will actively promote and celebrate a positive image of Gedling Borough's communities.

#### **Community Involvement**

This strategy will encourage local communities to express their aspirations, needs and priorities, through capacity building, training and consultation. It encourages involvement of our communities in achieving the 2026 Vision, and seeks to allow our communities to influence future decision making. Gedling Borough includes community groups of interest, its suburban neighbourhoods and villages, the voluntary sector and the people who live, work and do business in the Borough.

#### **Organisations Working in Partnership**

This strategy will bring together those organisations from the public, private and voluntary sectors that share the commitment to achieving the 2026 Vision. The Vision can only be achieved by the coordinated efforts of all relevant agencies working in partnership.

## 6 . Delivering the '5 Priorities'

### **Equality in Delivering Priorities**

This strategy will ensure all communities in Gedling Borough have the opportunity to have their say, access the services and activities that they require, and to participate in working towards the 2026 Vision. Where necessary this will involve removing the barriers that prevent people from participating in and accessing services on an equal basis.

We want all people to be treated fairly. We will do this by assessing the impact Gedling Partnership plans might have on people according to age, disability, ethnicity, gender, religion and belief and sexual orientation.

In addition, we commit to social inclusion for all communities within the Borough, by identifying those communities most in need within the Borough and working together to assist them.

Our 2026 Vision also commits to assessing the specific needs of our villages. Partner organisations will consider a range of issues that may affect our parishes, such as transport and access to services, when they develop their policies or projects.

### **Efficiency and Quality**

This strategy will be underpinned by a performance management framework, enabling the high quality delivery of the 5 Gedling Priorities through effective planning, measurement, monitoring and evaluation. The State of Gedling Borough research will ensure decisions are based on local need and partnership working will ensure that good value is delivered by avoiding duplication and bureaucracy.

### **Feedback and Sharing Information**

Partner organisations are committed to telling the people who live, work and do business in the Borough what they are doing to achieve the 2026 Vision. Effective action requires the sharing of information, ideas, skills, knowledge and good practice between partner organisations.

### **Flexibility**

We need to reflect upon, and adapt to, changes to local and regional circumstances and national government legislation, as these may affect how we plan to achieve our Vision. This may include adapting our strategy according to, for instance, emerging issues in the economy or the local environment.

## 7 . Partnerships and Partner Organisations

### What is Gedling Partnership?

**7.1** Gedling Partnership was established in 2002 and is the local strategic partnership (LSP) for Gedling Borough. The Partnership is made up of a wide range of local organisations with the role of providing the forum for collectively reviewing and steering public resources, through identifying priorities in the Sustainable Community Strategy. The Partnership will take the lead in coordinating the planning of action and deliver required to achieve the vision of Gedling Borough for 2026.

**7.2** Gedling Partnership operates according to its Partnership structure. Within this structure the Board determines the key strategic priorities and directions for the LSP. The Board has a commitment to ensure all local organisations, groups and residents have an opportunity to contribute to the Partnership, whether through consultation or participation.

**7.3** The Executive determines the projects that are derived from the priorities set by the Board. The membership of the Executive includes a Chair and Vice-Chair of the Partnership, appointed by the Board, and representatives who have a lead role in delivering specific Gedling Partnership priorities.

**7.4** The Delivery Partnerships are the individual themed sub-groups within the LSP with the primary function to directly deliver projects and initiatives that have been developed in line with the Gedling Sustainable Community Strategy. Where there is an overlap in action, these Delivery Partnerships will need work jointly with the theme groups that exist within the Nottinghamshire Partnership structure outlined below.

**7.5** Within the Board, Executive and Delivery Partnerships organisations come together and pool resources in order to achieve the priorities set out in this Strategy.

### **7.6 INSERT NEW GEDLING PARTNERSHIP STRUCTURE DIAGRAM**

### South Nottinghamshire Community Safety Partnership

**7.7** The former Crime and Disorder Reduction Partnerships of Broxtowe, Gedling and Rushcliffe have agreed to formally merge creating South Nottinghamshire Community Safety Partnership. This Partnership will ensure that partner organisations work together in South Nottinghamshire to reduce crime and improve the quality of life for residents within their communities. The current partnership strategic targets centre around acquisitive crime, violent crime (including domestic abuse), criminal damage and anti-social behaviour.

### Nottinghamshire Partnership

**7.8** Nottinghamshire Partnership is the local strategic partnership for the Nottinghamshire County Council area. It comprises of key partner organisations covering district councils, the voluntary sector, the business community, primary care trusts, schools and further education colleges, police, fire, Connexions, Jobcentreplus, among many others.

## 7 . Partnerships and Partner Organisations

**7.9** Its purpose is to act as a forum for sharing information, creative thinking and policy development. It brings senior representatives of all the partner organisations together to discuss issues of common interest.

**7.10** This Partnership leads on the development of the Nottinghamshire Sustainable Community Strategy and the Nottinghamshire Local Area Agreement (LAA). The Local Area Agreement is a three year action plan which sets detailed targets to help achieve the outcomes for partner organisations across the County.

### **All Together Better: Nottinghamshire Sustainable Community Strategy 2005-2009**

**7.11** All Together Better contains the vision for the County until 2009 and has two main aims of narrowing the gap between the most and the least well off and ensuring economic prosperity. To achieve these aims six themes of work have been identified:

- a thriving economy
- a strong sense of place
- a safe place to live
- children achieving their full potential
- health and well-being for all
- sustainability.

**7.12** Nottinghamshire Partnership has themed partnership groups to coordinate work against each of these.

**7.13** At the time of writing this document, the Nottinghamshire Strategy is being reviewed. The Gedling Borough Vision for 2026, along with the sustainable community strategies of the other six Nottinghamshire districts, will help inform the new County Strategy.

### **7.14 INSERT THE NOTTINGHAMSHIRE STAR DIAGRAM**

#### **This is Nottinghamshire: Local Area Agreement 2008-2011**

**7.15** The priorities, indicators and targets included within the Local Area Agreement are informed by the six themes highlighted within All Together Better.

**7.16** Local organisations are committed to achieving the Local Area Agreement priorities, through the coordination of the Nottinghamshire Partnership. .

### **Greater Nottingham Partnership**

**7.17** The Greater Nottingham Partnership (GNP) was formed with the aim of improving partnership working across the Nottingham conurbation and attracting more government regeneration funding into the area. It is a business led partnership, which looks to support the coordination of economic development and regeneration across the Greater Nottingham conurbation.



## 7 . Partnerships and Partner Organisations

**7.18** It is one of many Sub-regional Strategic Partnerships (SSPs) established to help coordinate and facilitate the delivery of economic regeneration across the East Midlands region. The role of these partnerships is to help deliver the aims and objectives of the Regional Economic Strategy at a local level through partnership working; encouraging, developing and supporting new initiatives and projects that address the specific economic needs of their sub-regions.

**7.19** The GNP is a strategic rather than a delivery body. By working in partnership, it aims to help coordinate strategy development across the Greater Nottingham area and create a shared vision for the Nottingham conurbation.

**7.20** The Greater Nottingham sub-region encompasses the City of Nottingham plus the surrounding administrative districts of Broxtowe, Gedling and Rushcliffe. The Hucknall electoral wards of the district of Ashfield are also included within Greater Nottingham.

### **Housing Related Partners and Partnerships**

**7.21** Recent and potential future partner organisations who can help address issues relating to Housing in the Borough are referred to in the Gedling Borough Housing Strategy 2009-2014.

### **Greater Nottingham Joint Advisory Board**

**7.22** The role of the Greater Nottingham Joint Advisory Board is to advise Councils on the alignment of planning work across the Greater Nottingham area. This comprises the Nottingham Core Housing Market Area, which includes the local authorities of Broxtowe, Erewash, Gedling, Nottingham City and Rushcliffe, plus the Hucknall part of Ashfield.

## Appendix A . The Key Issues for Gedling Borough

**A.1** The table below provides a definition based on our research findings of each of the 'Key issues' used to inform the 2026 Vision for Gedling.

<b>The 'Key Issues' for Gedling</b>
<p><b>Housing</b></p> <p>Our residents have expressed the need for a range of quality housing and support to suit their particular needs, such as being able to live more independently or having the ability to afford a home of their choice. We also have a requirement to build new homes in Gedling Borough to meet the demands of housing supply and this needs to be balanced against the local characteristics of our rural and urban areas and with the needs of local people.</p>
<p><b>Ageing Population</b></p> <p>Population estimates show that Gedling Borough has an ageing population. It is predicted that over 40% of the Borough's population will be over 50 by 2026. This equates to over 50,000 people, according to the Office of National statistics.</p>
<p><b>The Urban and Rural Mix of Gedling Borough</b></p> <p>The Borough consists of a mixture of both urban and rural communities. 80% of the Borough's households are part of suburban Greater Nottingham and 20% are in the rural area.</p>
<p><b>Targeting Specific Communities</b></p> <p>This refers to targeting specific communities when designing and delivering services, in order ensure their specific needs are met. These might be groups of people connected by a common interest or similarity, for example, the Borough's local business community or our young people. This might also involve a recognised geographical community in the Borough, such as one of our villages, a suburban areas or even a smaller estates.</p>
<p><b>People Feeling Safe and Secure</b></p> <p>Consultation shows that the most important issue for people in the Borough if feeling safe from crime, anti-social behaviour and harm. This is despite recent reductions in the levels of recorded crime in the Borough.</p>
<p><b>Protecting the Environment; Sustainable Transport and Lifestyles</b></p> <p>The need and desire to protect our local and global environments, by reducing the impact on the environment from the activity of local organisations and the way people go about their everyday lives. Also refers to the need to be responsible in the future development of land in the Borough and residents' desire to have access to reliable public transport across the Borough.</p>
<p><b>Pockets of Deprivation</b></p>

## Appendix A . The Key Issues for Gedling Borough

Although the Borough overall is not considered deprived when compared to other areas, there are pockets of deprivation within some of our villages and neighbourhoods we should not ignore.

### A Healthy Population

Although the Borough as a whole is a healthy place to live compared to some other areas, there is a significant health inequality between our most deprived and well off areas. There is also room for improvement with regard to healthy lifestyle choices such as physical activity and smoking and in the levels of obesity in the Borough.

### Having A Sense of Community and Respect

Having positive feelings about each other and the place where we live are important issues raised through consultation. People in the Borough also want to be able to make a positive contribution to the community, through activities such as volunteering, but need the facilities and support to enable them to do so.

### Education, Employability and Skills

Although, the Borough is 8% above average for its national deprivation score, education attainment amongst Gedling Borough's children is only 1% above average. The Gedling Borough unemployment rate has risen by from 1.6% to 2.1% between September 2007 and September 2008 and the levels of education, skills and training in the Borough are not as high as other areas.

### A Quality Local Built and Natural Environment

Our residents believe the quality and appearance of our buildings, roads, open spaces and countryside is important.

### Access to Services

There is generally good access to services and transport in Gedling Borough, but there are exceptions in our rural areas and when travelling across the Borough.

### Facilities and Activities for Children and Young People

Residents believe that having facilities and activities for our children and young people is important, however families in the Borough are unaware of existing facilities, activities and services that are currently available to them.

### The National and Local Economy

Supporting business and retail in the Borough was highlighted as important in our consultation. The more recent downturn in the national economy has the potential to impact on the success and viability of local businesses and our voluntary sector, as well as on the jobs, prospects and prosperity of our residents.

**B.1** Below are the key issues drawn from national, regional, sub-regional and county priorities, which have informed the '5 Priorities' set out in this document.

### **Safer and stronger communities living together in Gedling Borough**

**B.2** Community Safety is a priority for partner organisations across Greater Nottingham and Nottinghamshire.

**B.3** National Government has given organisations a duty to involve their local communities.

**B.4** The Nottinghamshire Local Area Agreement highlights priorities relating to crime, anti-social behaviour and people getting on well together within local communities

### **A Fairer, more involved Gedling Borough**

**B.5** "Lifetime Homes, Lifetime Neighbourhoods" is a National Government Housing priority for our ageing society.

**B.6** Providing the best start in life for children and young people is a priority for organisations across Greater Nottingham and Nottinghamshire.

**B.7** "Every Child Matters" is a key priority for National Government.

**B.8** There is a requirement for local organisations to apply national standards of equality and diversity in the work they carry out.

**B.9** Supporting vulnerable people to live independently is a is a priority within the Nottinghamshire Local Area Agreement.

**B.10** Narrowing the gap between the most and least deprived communities is a theme of the Nottinghamshire Local Area Agreement.

## **A well looked after environment that meets the present and future needs of Gedling Borough**

**B.11** The East Midlands Regional Spatial Strategy has identified a need for additional housing development for Gedling Borough and Greater Nottingham.

**B.12** The East Midlands Regional Spatial Strategy states that local authorities should develop “Green Infrastructure” plans, to assess existing natural, cultural and landscape assets and identify new provision to meet the needs of existing and expanding communities.

**B.13** The need to set targets for additional homes is a priority for the Nottinghamshire Local Area Agreement.

**B.14** Priorities relating to CO2 emissions, refuse, recycling, composting and traffic congestion exist within the Nottinghamshire Local Area Agreement.

## **The place for a Healthy and Active Lifestyle**

**B.15** National Government has identified key areas for improving the nation’s health under the banner of ‘Choosing Health’.

**B.16** A healthy population is a key priority for organisations working in Greater Nottingham and Nottinghamshire.

**B.17** Reducing health inequalities is a priority in the Nottinghamshire Local Area Agreement.

## **A vibrant and prosperous Gedling Borough**

**B.18** Promoting the continued economic vitality of Greater Nottingham is a priority for local organisations.

## Appendix C . Linking the 5 Gedling Priorities with the Nottinghamshire Local Area Agreement

**C.1** The table below highlights the national performance indicators within the Nottinghamshire Local Area Agreement 2008-2011 which relate to each of our '5 Priorities'. When developing our action plan we will consider which of these indicators we can make an active contribution towards.

<b>Safer and stronger communities living together in Gedling Borough</b>
NI 1 Perception of people from different backgrounds getting on well together
NI 7 Environment for a thriving third sector
NI 16 Serious Acquisitive Crime
NI 17 Perceptions of anti-social behaviour
NI 18 Adult re-offending rates for those under probation supervision
NI 20 Assault with injury crime rate per 1000 population
NI 40 Number of drug users recorded as being in effective treatment
NI 47 People killed or seriously injured in road traffic accidents
NI 72 Achievement of at least 78 points across the Early Years Foundation Stage with at least 6 in each of the scales in Personal Social and Emotional Development and Communication, Language and Literacy (Children's statutory indicator)
NI 87 Secondary school persistent absence rate
NI 111 First time entrants to the Youth Justice System aged 10-17
NI 114 Rate of permanent exclusions from school
Local indicator for domestic violence
<b>A fairer, more involved Gedling Borough</b>
NI 4 Percentage of people who feel they can influence decisions in their locality
NI 92 Narrowing the gap between the lowest achieving 20% in the Early Years Foundation Stage Profile and the rest
NI 99 and 100 Children in care reaching level 4 in English and Maths at Key Stage 2
NI 101 Children in care achieving 5 A*-C GCSEs (or equivalent) at Key Stage 4 (including English and Maths)
NI 120b Gap between the rate in the worst fifth of areas in Nottinghamshire and England
NI 146 Adults with learning disabilities in employment

## Appendix C . Linking the 5 Gedling Priorities with the Nottinghamshire Local Area Agreement

<b>A well looked after environment that meets the present and future needs of Gedling Borough</b>
NI 154 Net Additional Homes
NI 167 Reduce congestion at morning peak in Greater Nottingham
NI 186 Per capita CO2 emissions in the LA area
NI 187 Tackling Fuel Poverty - percentage of people receiving income based benefits living in homes with a low energy efficiency rating
NI 192 Percentage of household waste sent for reuse, recycling and composting
NI 195 a, b, c and d Street and environmental cleanliness
NI 196 Improved street and environmental cleanliness - fly tipping
<b>Healthy and active lifestyles in Gedling Borough</b>
NI 8 Adult participation in sport and active recreation
NI 39 Rate of hospital admissions per 100,000 for alcohol related harm
NI 50 Emotional health of children
NI 55 Obesity among primary school age children in Reception year
NI 112 Under 18 conception rate
NI 120a All age cause mortality rates for males and females
NI 123 Stopping smoking
NI 136 People supported to live independently through social services (all adults)
NI 141 Percentage of vulnerable people achieving independent living
Local indicator for adult obesity
Local indicator for cultural enrichment
<b>Being part of a vibrant and prosperous Greater Nottingham</b>
NI 73 and 74 Achievements at level 4 or above and 5 or above in both English and Maths at Key Stage 2
NI 75 Achievement of 5 or more A*-C grades at GCSE or equivalent including English and Maths
NI 78 Reduction in number of schools were fewer than 30% of pupils achieve 5 or more A*-C grades at GCSE and equivalent, including GCSE in Maths and English

Appendix C . Linking the 5 Gedling Priorities with the Nottinghamshire Local Area Agreement

NI 83 Achievement at level 5 or above in Science at Key Stage 3
NI 93 to 98 Progression by 2 levels in English and Maths between Key Stages
NI 117 16 to 18 year olds who are not in education, employment or training
NI 151 Overall employment rate
NI 152 Working age people on out of work benefits
NI 163 Proportion of population aged 19-64 (males) and 19-59 (females) qualified to at least level 2 or higher
NI 171 New business registration rate
NI 176 Working age people with access to employment by public transport (and other specified modes)



## Appendix D . Gedling Borough Housing Strategy 2009-2014

**D.1** In line with guidance from HM government entitled "Creating Strong, Safe and Prosperous Communities" dated July 2008, Gedling Borough's Housing Strategy will form part of the Sustainable Community Strategy.

**D.2** This guidance followed the 2006 Local Government White Paper "Strong and Prosperous Communities" which recognised the importance of housing as being "at the heart of achieving the social, economic and environmental objectives that shape a community and create a sense of place".

**D.3** The Housing Green Paper "Homes for the Future: More Affordable, More Sustainable" further emphasised the importance of the strategic housing role in terms of delivering new market and affordable housing, making the best use of existing stock, and responding to the needs of all residents across all housing tenures.

**D.4** Gedling Borough Council is working to ensure that local priorities are aligned to sub-regional, regional and national housing priorities to make the most effective use of local and national resources.

**D.5** Key Housing priorities for the Borough are integrated within this Sustainable Community Strategy. The full Gedling Borough Housing Strategy 2009-2014 forms a technical appendix of this Strategy and will be refreshed every five years during the lifespan of the Sustainable Community Strategy.

