

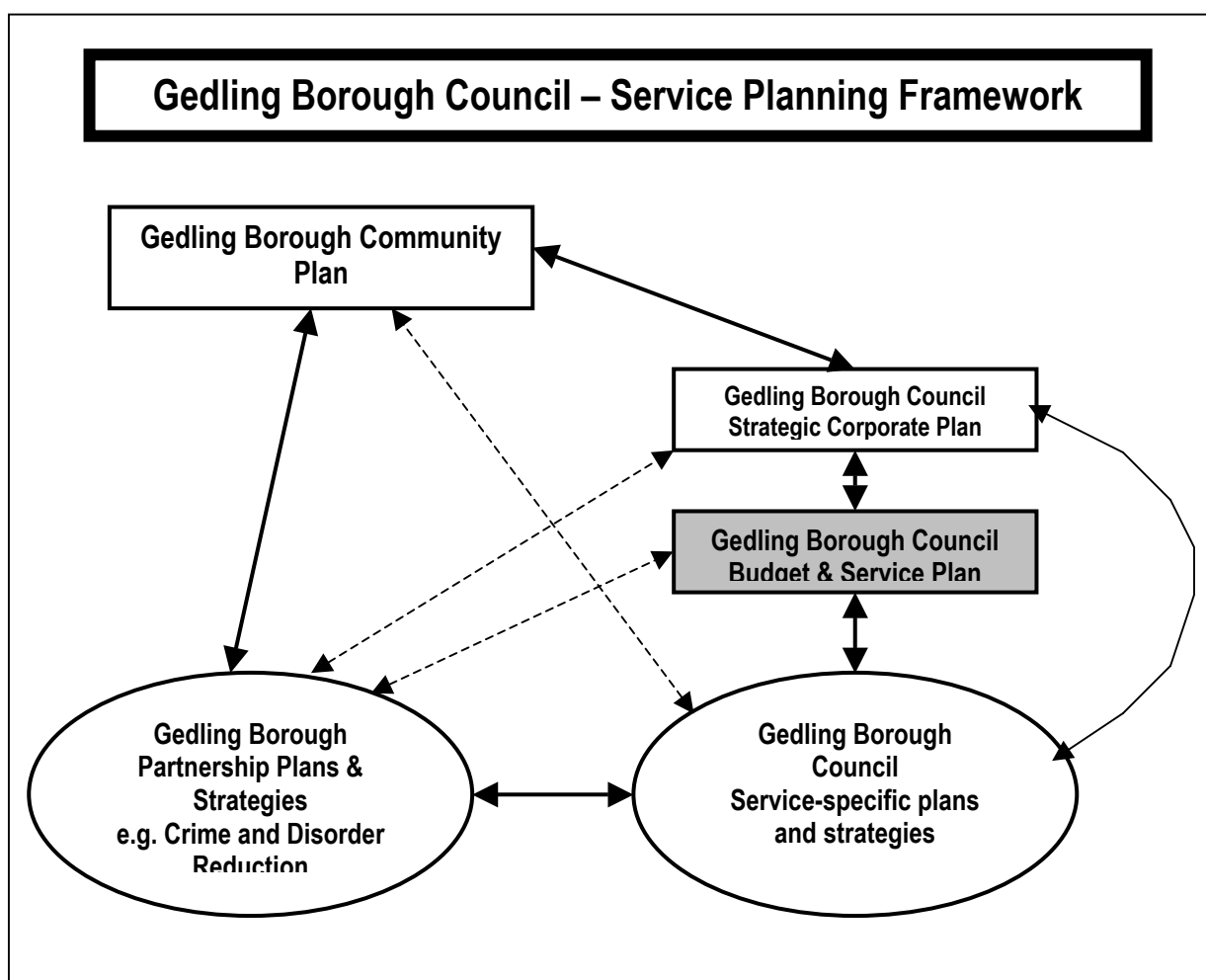
Introduction

This is Gedling Borough Council's fourth integrated annual Budget and Service Plan document.

It covers the period from 1 April 2006 to 31 March 2007.

It sets out high-level budgets for all the Council's services by portfolio responsibility, together with details of Improvement Tasks and Performance Indicators for the year ahead.

The document is a key element in the Council's overall corporate planning framework. It both draws on and contributes to the Council's Strategic Corporate Plan and other service-based plans and strategies.



The Council published a three-year Strategic Corporate Plan in Summer 2004, setting out its longer-term vision and addressing issues arising from its 2003 Comprehensive Performance Assessment inspection. The Plan is updated annually in June to reflect latest developments and to roll forward to cover a three-year period. The Strategic Corporate Plan incorporates the statutory requirements for a Best Value Performance Plan and the Council's high-level Medium Term Financial Strategy.

Key Aims and Priorities

The Council's **Mission** is to for the Borough to be: -

“Healthy, Green; Safe and Clean”

The Council aims to progress towards this by focusing its work its **priorities**. These were refined during 2004/05, as agreed as part of the Council's CPA Improvement Plan. The Council's **three priority themes** are to: -

- **Improve Community Safety**
- **Develop facilities, activities and a safe environment for children and young people**
- **Enhance the physical environment of the Borough**

The Council will continue to work towards national, regional and sub-regional priorities and targets in key service areas. These include targets for “Decent Homes” and other Housing commitments, waste management and recycling, Council Tax collection and e-government.

It will also continue to work to secure relevant Local Area Agreement targets in these and other service areas.

The Budget and Service Plan has been developed with a view to delivery against these Priorities. Available growth has been targeted at the priority themes for this year.

Key Values – How we go about our business

The Council has also adopted a set of corporate values that set out *how* it will go about delivering its Mission.

These have also been revised over the past year to reflect the Council's three main roles as a ***Service Provider, Community Leader and Corporate body***.

The Values apply to all services - together they ensure the Council is a well-managed organisation.

Corporate Key Values

As a **Service Provider**, we will: -

- Aspire to excellence in service delivery.
- Deliver our services in a sustainable way.
- Secure value-for-money through efficiency and effectiveness, delivering continuous improvement.
- Demonstrate care and understanding in all our work.
- Ensure our services are accessible to all members of the community.

As a **Community Leader** we will: -

- Help local communities to articulate their aspirations for their area, and work with them and with partners to deliver them.
- Engage with communities to encourage and promote democratic and participative decision making.
- Promote equality and community cohesion.
- Be inclusive and listen to the views of local residents and stakeholders.
- Promote sustainability in the wider community.

As a **Corporate Body**, we will: -

- Promote good employment practice, positive employee relations and effective employee development.
- Manage change, and respond efficiently and effectively to new demands placed upon us.
- Work together as a single corporate entity.
- Ensure probity and high standards in the conduct of our business.
- Conduct our business openly and transparently, only restricting public access in exceptional circumstances.
- Be innovative and open to new ideas and ways of working.
- Seek out and develop partnerships with others to deliver services where it makes sense to do so.

Improvement Tasks

Improvement Tasks represent the most significant activity the Council proposes to carry out during the year to ensure continuous improvement. Most represent “one-off” developmental activities – but some are ongoing activities critical to overall improvement.

Responsibility for delivering Improvement Tasks is allocated to appropriate levels of management within the organisation – lead officers are identified in each table of Improvement Tasks in the document.

Performance Indicators

Performance indicators are used to measure and target improvements to performance against the Council's ongoing responsibilities.

This volume includes both nationally and locally defined performance indicators, reflecting national and local priorities. Targets for national performance indicators are derived from the Council's Strategic Corporate Plan and are updated each year as and when that Plan is reviewed. Targets for local indicators have been set by the Council.

As with Improvement Tasks, responsibility for delivering against performance indicator targets is allocated to appropriate levels of management within the organisation – lead officers are identified in each table of performance indicators in the document.

Performance Management

The Budget and Service Plan document is the source documents for annual departmental service plans, which include relevant Improvement Tasks and performance indicators. Corporate Key Tasks are allocated to appropriate lead officers.

For each agreed Corporate and Departmental Improvement Task, the relevant lead officer produces a Project Plan. These include anticipated outcomes, success criteria, milestones and sources of finance. Progress is subsequently monitored against these plans. Localised arrangements, mirroring these requirements, are used in departments for section level Improvement Tasks

Summary progress reports are produced each month in departments, covering all Improvement Tasks and relevant national and local performance indicators suitable for ongoing monitoring for the department in question. Similar, less formal arrangements allow for consideration of progress against section level Improvement Tasks between Heads of Service and Section Heads on a monthly basis. Any urgent issues arising from these discussions are raised at Senior Management Team and with portfolio holders as appropriate.

Budgets are also monitored monthly in departments (often on an exception basis), with support from the Finance Department.

Every three months, budget and performance progress is reviewed more extensively, when progress reports are drawn together in a single volume for formal consideration by Senior Management Team and by Cabinet. At this point, Cabinet considers any recommendations to amend targets for either tasks or performance indicators (any more urgent changes are considered as required outside this timetable), any amendments to budgets and proposed virements.

This approach also allows for any recommendations arising from completed Best Value reviews and Inspections to be incorporated in the Performance Plan.

These quarterly “Performance Digests” are also circulated to all members and included on agendas of Scrutiny Committees to allow for comment and questions. They are also placed on the Council’s website.

Departments are encouraged to widely share this performance data, for example by display in graphical form on departmental notice boards. An overview against a range of focussed performance indicators is set out on a noticeboard in the Council’s One Stop Shop.

Further Information

Budget Issues

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Service Planning and Performance Management

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Codes List for use on Improvement Task and Performance Indicator Spreadsheets

Key Aims (Priorities) Codes

For each Improvement Task, we have included an indication of the Key Aims and Priorities delivery of the task seeks to address.

We have used a coding system to define these, as set out below. However, it should be stressed that this does not imply a degree of importance between the Priorities – all are of equal value and importance to the Council.

1. Improve Community Safety
2. Develop facilities, activities and a safe environment for children and young people.
3. Enhance the Physical Environment of the Borough
4. National, Regional or Sub-Regional priority (include here measures to support Decent Homes; Waste management and recycling targets; e-government; efficiency targets; Benefits targets etc)

Portfolio Codes

LDR	Leader of the Council
AG21	Agenda 21, Crime and Community Development
DE	Development and Economic Regeneration
DSP	Direct Services and Property
EM	E-Government and Members Services
FIN	Finance
HSG	Housing
LS	Leisure
NEX	Non-executive function

Department and Section Codes

POD	Personnel and Organisational Development – Department-level
POD-P	Personnel and Organisational Development – Personnel
POD-HS	Personnel and Organisational Development – Health and Safety
POD-S	Personnel and Organisational Development - Scrutiny
POD-ITP	Personnel and Organisational Development – IT Projects
POD-SD	Personnel and Organisational Development – Systems Development
CAB	Cabinet Office – Unit level
CAB-CP	Cabinet Office – Community Partnerships
CAB-CO	Cabinet Office – Communications
CAB-PO	Cabinet Office – Policy and Research
FIN	Finance – Department level
FIN-FS	Finance – Financial Services
FIN-RS	Finance – Resources
FIN-RV	Finance – Revenues
FIN-BEN	Finance – Benefits
LDS	Legal and Democratic Services – Department level
LDS-LS	Legal and Democratic Services – Legal Services
LDS-AD	Legal and Democratic Services – Democratic Services
LDS-EV	Legal and Democratic Services – Estates and Valuation
DSV	Direct Services – Department level
DSV-ACS	Direct Services – Administration and Customer Services
DSV-TS	Direct Services – Technical Services
DSV-PS	Direct Services – Parks and Street Care
DSV-FC	Direct Services - Fleet and Cleansing
HSG	Housing Services - Department level
HSG-DR	Housing Services – Development and Resources
HSG-CHM	Housing Services – Council Housing Management
HSG-PM	Housing Services - Property Maintenance
LSV	Leisure Services - Department level
LSV-RS	Leisure Services – Resources
LSV-FAC	Leisure Services – Facilities
LSV-FA	Leisure Services – Finance and Administration
PEN	Planning and Environment – Department level
PEN-BC	Planning and Environment – Building Control
PEN-DC	Planning and Environment – Development Control
PEN-LP	Planning and Environment – Local Plans
PEN-FLH	Planning and Environment – Food, Licensing, Health & Safety
PEN-EP	Planning and Environment – Environmental Protection

Alphabetical Index Of Lead Officer Titles

<u>Code</u>	<u>Title</u>
A&FM	Administration And Finance Manager
ACSM	Administration And Customer Services Manager
AHMN	Area Housing Manager North
AHMS	Area Housing Manager South
BCM	Building Control Manager
BM	Benefits Manager
BSM	Building Services Manager
COM	Communications Manager
CPM	Community Partnerships Manager
DCM	Development Control Manager
E&VM	Estates And Valuation Manager
EPM	Environmental Protection Manager
FCM	Fleet And Cleansing Manager
FLHM	Food, Licensing, Health & Safety Manager
FSM	Financial Services Manager
HCO	Head Of Cabinet Office
HHS	Head of Housing Service
HLS	Head of Leisure Services
HMDR	Housing Manager (Development and Resources)
HOF	Head Of Finance
HOLAS	Head Of Legal And Administrative Services
HoPOD	Head Of Personnel And Organisational Development
HPE	Head Of Planning And Environment
LFAO	Leisure Finance And Administration Officer
LFO	Leisure Facilities Officer
LPM	Local Plans Manager
LRO	Leisure Resources Officer
PA	Principal Accountant
PAFP	Principal Accountant (Financial Planning)
PAO	Principal Administrative Officer
PH	Grounds Maintenance Manager
POD-SD MGR	IT Projects Manager
POD-ITS MGR	IT Support Manager
PM	Personnel Manager
PMM	Property Maintenance Manager
RM	Revenues Manager
RSM	Resource Services Manager
SAO	Safety Officer
SCO	Scrutiny Officer
SS	Senior Solicitor
TCM	Town Centre Manager

Appendix 2 Contents

Budgets Summary

Non – Executive Functions

- Budgets
- Performance Indicators
- Improvement Tasks

Leader Portfolio

- Budgets
- Performance Indicators
- Improvement Tasks

Agenda 21, Crime And Community Development Portfolio

- Budgets
- Performance Indicators

E-Government & Member Services Portfolio

- Budgets
- Performance Indicators
- Improvement Tasks

Development And Economic Regeneration Portfolio

- Budgets
- Performance Indicators

Direct Services Portfolio

- Budgets
- Performance Indicators
- Improvement Tasks

Housing Portfolio

- Budgets
- Performance Indicators
- Improvement Tasks

Leisure Services Portfolio

Budgets
Performance Indicators
Improvement Tasks

Finance Portfolio

Budgets
Performance Indicators
Improvement Tasks

**GRAND SUMMARY OF GEDLING BOROUGH COUNCIL'S
GENERAL FUND REVENUE BUDGET 2005/06 AND 2006/07**

Portfolios	2005/2006 Original £	2006/2007 Estimate £	Variance £
Leader	1,995,200	2,798,300	803,100
Agenda 21, Crime & Community Development	1,265,800	1,386,300	120,500
E-Government Member & Property Services	0	0	0
Development & Economic Regeneration	317,900	362,200	44,300
Direct Services	4,627,400	4,964,700	337,300
Housing General Fund	522,400	980,700	458,300
Leisure Services	2,835,600	2,894,500	58,900
Finance	466,500	13,700	(452,800)
TOTAL	12,030,800	13,400,400	1,369,600

REVENUE BUDGET SUMMARY 2006/07

	Original Estimate 2005/2006 £	Estimate 2006/2007 £
<u>NON EXECUTIVE</u>		
Planning & Environment Admin	0	0
Licensing	19,900	95,900
Development Control	16,400	38,300
Local Plans	355,200	378,400
Building Control - Fee Earning A/C	0	0
Building Control - Non Fee Earning A/C	95,700	94,200
Cabinet Office	0	0
Personnel Services	0	0
Health & Safety	0	0
TOTAL NON-EXECUTIVE	<u>487,200</u>	<u>606,800</u>

Total Variations

Original Estimate 2005/2006 to Estimate 2006/2007 = an increase of £119,600

Service Budgets**PLANNING & ENVIRONMENT ADMIN**

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Planning & Environment Admin</u>			
Direct Expenditure	175,013	187,800	188,900
Less Income	0	0	0
NET CONTROLLABLE COSTS	175,013	187,800	188,900
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	41,399	57,500	53,200
Less Recharge to other services	(216,412)	(245,300)	(242,100)
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	0	0	0

LICENSING

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Hackney Carriages</u>			
Direct Expenditure	66,131	65,000	64,400
Less Income	(79,954)	(87,000)	(85,700)
Net Expenditure	(13,823)	(22,000)	(21,300)
<u>Licences</u>			
Direct Expenditure	27,689	31,000	56,500
Less Income	(18,024)	(60,600)	(62,000)
Net Expenditure	9,665	(29,600)	(5,500)
NET CONTROLLABLE COSTS	(4,158)	(51,600)	(26,800)
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	64,474	71,500	122,700
Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	60,316	19,900	95,900

Service Budgets**DEVELOPMENT CONTROL**

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Development Control</u>			
Direct Expenditure	423,658	460,100	498,900
Less Income	(463,966)	(641,700)	(699,300)
NET CONTROLLABLE COSTS	(40,308)	(181,600)	(200,400)
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	233,684	220,800	265,900
Less Recharge to other services	(34,565)	(22,800)	(27,200)
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	158,811	16,400	38,300

LOCAL PLANS

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Local Plans</u>			
Direct Expenditure	254,882	276,900	299,800
Less Income	(10,716)	(10,600)	(10,500)
NET CONTROLLABLE COSTS	244,166	266,300	289,300
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	94,488	104,100	104,800
Less Recharge to other services	(13,672)	(15,200)	(15,700)
<u>Capital Charges</u>			
Financing Charges	9,146	0	0
NET REVENUE BUDGET	334,128	355,200	378,400

Service Budgets**BUILDING CONTROL - FEE EARNING A/C**

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Building Control - Fee Earning A/C</u>			
Direct Expenditure	330,766	314,600	331,800
Less Income	(336,926)	(304,100)	(299,700)
NET CONTROLLABLE COSTS	(6,160)	10,500	32,100
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	123,757	122,200	98,500
Less Recharge to other services	(142,597)	(132,700)	(130,600)
<u>Capital Charges</u>			
Financing Charges	25,000	0	0
NET REVENUE BUDGET	0	0	0

BUILDING CONTROL - NON FEE EARNING A/C

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Building Control - Non Fee Earning A/C</u>			
Direct Expenditure	135	500	500
Less Income	0	0	0
NET CONTROLLABLE COSTS	135	500	500
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	100,915	95,200	93,700
Less Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	101,050	95,700	94,200

Service Budgets**CABINET OFFICE**

	2004/2005	2005/2006	2006/2007
	Actual	Original	Estimate
	£	£	£
<u>Cabinet Office</u>			
Direct Expenditure	238,578	286,300	311,300
Less Income	(10,000)	0	0
Net Expenditure	228,578	286,300	311,300
<u>Publications</u>			
Direct Expenditure	27,380	27,600	27,100
Less Income	0	0	0
Net Expenditure	27,380	27,600	27,100
NET CONTROLLABLE COSTS	255,958	313,900	338,400
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	55,923	47,700	64,000
Recharge to other services	(311,879)	(361,600)	(402,400)
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	2	0	0

PERSONNEL

	2004/2005	2005/2006	2006/2007
	Actual	Original	Estimate
	£	£	£
<u>Personnel</u>			
Direct Expenditure	291,383	275,200	364,200
Less Income	0	0	0
NET CONTROLLABLE COSTS	291,383	275,200	364,200
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	112,136	130,400	187,700
Recharge to other services	(403,519)	(405,600)	(551,900)
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	0	0	0

Service Budgets**HEALTH AND SAFETY**

	2004/2005	2005/2006	2006/2007
	Actual	Original	Estimate
	£	£	£
<u>Health & Safety</u>			
Direct Expenditure	56,084	56,300	58,100
Less Income	0	0	0
NET CONTROLLABLE COSTS	56,084	56,300	58,100
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	28,261	29,000	21,300
Recharge to other services	(84,345)	(85,300)	(79,400)
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	0	0	0

Performance Indicator	Ref	Lead Officer	Target 2006/07
Percentage of applicants satisfied with the service received	BV111	DCM	Not to be collected this year
Score against Planning Best Practice checklist	BV205	HOPE	66%
60% of major planning applications determined in 13 weeks	BV109a	HOPE	60%
65% of minor planning applications determined in 8 weeks	BV109b	HOPE	65%
80% of other planning applications determined in 8 weeks	BV109c	HOPE	85%
Plan Making - Do you have a development plan (or alternations to it) that has been adopted in the last 5 years and the end date of which has not expired?	BV 200a	HOPE	Yes
If 'No' are there proposals on deposit for an alternation or replacement, with a published timetable for adopting those alternation or the replacement plan within three years?	BV 200b	HOPE	N/a
Percentage of appeals allowed against the authority's decision to refuse planning applications	BV204	HOPE	33%

Non Executive Areas

TASK	Dept/ Section	Lead Officer	OUTCOME /OUTPUT	TARGET
Enforcement arrangements for the Licensing Act 2003	PEN-FLH	FLHM	Development of an agreed Licensing Enforcement Protocol with the local Police and the provision of the necessary enforcement resources	May-06
Development of arrangements to administer the Gambling Act 2005	PEN-FLH	FLHM	Production of a Licensing (Gambling) Policy, administration arrangements and trained staff	Dec-06

REVENUE BUDGET SUMMARY 2006/07

	Original Estimate 2005/2006 £	Estimate 2006/2007 £
<u>CORPORATE</u>		
Democratic Mgt & Representation	543,300	632,500
Corporate Management	683,300	940,200
Emergency Planning	34,700	49,400
Scrutiny Officer	74,600	59,800
Legal & Admin	0	0
Central Print Room	0	0
Postages	0	0
Land Charges	(23,400)	(21,500)
Estates & Valuation	0	0
Public Land & Buildings	35,500	359,200
Registration Of Electors	91,500	101,700
Elections	68,500	70,200
TOTAL CORPORATE	<u>1,508,000</u>	<u>2,191,500</u>

Total Variations

Original Estimate 2005/2006 to Estimate 2006/2007 = an increase of £683,500

Service Budgets**DEMOCRATIC MGT & REPRESENTATION**

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Democratic Mgt & Representation</u>			
Direct Expenditure	378,164	390,900	394,900
Less Income	0	0	0
NET CONTROLLABLE COSTS	378,164	390,900	394,900
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	208,892	207,400	283,300
Recharge to other services	(53,652)	(55,000)	(45,700)
<u>Capital Charges</u>			
Financing Charges	175	0	0
NET REVENUE BUDGET	533,579	543,300	632,500

CORPORATE MANAGEMENT

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Corporate Management</u>			
Direct Expenditure	425,846	360,800	375,900
Less Income	0	0	0
NET CONTROLLABLE COSTS	425,846	360,800	375,900
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	573,334	511,700	715,700
Recharge to other services	(199,893)	(189,200)	(151,400)
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	799,287	683,300	940,200

Service Budgets**EMERGENCY PLANNING**

	2004/2005	2005/2006	2006/2007
	Actual	Original	Estimate
	£	£	£
<u>Emergency Planning</u>			
Direct Expenditure	2,745	34,700	25,800
Less Income	0	0	0
NET CONTROLLABLE COSTS	2,745	34,700	25,800
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	49	0	23,600
Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	2,794	34,700	49,400

SCRUTINY OFFICER

	2004/2005	2005/2006	2006/2007
	Actual	Original	Estimate
	£	£	£
<u>Scrutiny Officer</u>			
Direct Expenditure	30,282	37,300	35,400
Less Income	0	0	0
NET CONTROLLABLE COSTS	30,282	37,300	35,400
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	38,550	37,300	24,400
Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	68,832	74,600	59,800

Service Budgets**LEGAL AND ADMINISTRATION**

	2004/2005	2005/2006	2006/2007
	Actual	Original	Estimate
	£	£	£
<u>Administration</u>			
Direct Expenditure	150,433	159,300	170,200
Less Income	0	0	0
Net Expenditure	150,433	159,300	170,200
<u>Central Reception</u>			
Direct Expenditure	16,084	14,600	15,700
Less Income	0	0	0
Net Expenditure	16,084	14,600	15,700
<u>Legal Services</u>			
Direct Expenditure	213,078	248,200	262,000
Less Income	(11,075)	(23,300)	(14,300)
Net Expenditure	202,003	224,900	247,700
<u>Committee Services</u>			
Direct Expenditure	70,994	83,400	89,700
Less Income	(190)	0	0
Net Expenditure	70,804	83,400	89,700
NET CONTROLLABLE COSTS	439,324	482,200	523,300
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	211,416	236,500	215,500
Recharge to other services	(650,739)	(718,700)	(738,800)
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	1	0	0

Service Budgets**CENTRAL PRINT ROOM**

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Central Print Room</u>			
Direct Expenditure	55,964	51,000	55,300
Less Income	(15,222)	(12,900)	(17,400)
NET CONTROLLABLE COSTS	40,742	38,100	37,900
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	17,487	18,000	24,500
Recharge to other services	(68,607)	(58,000)	(76,300)
<u>Capital Charges</u>			
Financing Charges	10,378	1,900	13,900
NET REVENUE BUDGET	0	0	0

POSTAGES

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Postages</u>			
Direct Expenditure	50,264	62,700	62,700
Less Income	(460)	(500)	(500)
NET CONTROLLABLE COSTS	49,804	62,200	62,200
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	0	0	0
Recharge to other services	(51,640)	(64,000)	(64,000)
<u>Capital Charges</u>			
Financing Charges	1,837	1,800	1,800
NET REVENUE BUDGET	1	0	0

Service Budgets**LAND CHARGES**

	2004/2005	2005/2006	2006/2007
	Actual	Original	Estimate
	£	£	£
<u>Land Charges</u>			
Direct Expenditure	132,497	129,500	110,400
Less Income	(260,072)	(305,800)	(248,600)
NET CONTROLLABLE COSTS	(127,575)	(176,300)	(138,200)
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	164,839	152,900	116,700
Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	37,264	(23,400)	(21,500)

ESTATES AND VALUATION

	2004/2005	2005/2006	2006/2007
	Actual	Original	Estimate
	£	£	£
<u>Estates and Valuation</u>			
Direct Expenditure	78,693	75,800	78,500
Less Income	0	0	0
NET CONTROLLABLE COSTS	78,693	75,800	78,500
<u>Support Costs</u>			
Support Costs (inc Dept Admin)	48,009	36,600	29,800
Recharge to other services	(126,702)	(112,400)	(108,300)
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	0	0	0

Service Budgets**PUBLIC LAND AND BUILDINGS**

	2004/2005	2005/2006	2006/2007
	Actual	Original	Estimate
	£	£	£
<u>Public Land and Buildings</u>			
Direct Expenditure	6,685	25,200	5,700
Less Income	(19,126)	(21,800)	(21,800)
NET CONTROLLABLE COSTS	(12,441)	3,400	(16,100)
<u>Support Costs</u>			
Support Costs (inc Dept Admin)	14,576	14,100	26,700
Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	350,700	18,000	348,600
NET REVENUE BUDGET	352,835	35,500	359,200

REGISTRATION OF ELECTORS

	2004/2005	2005/2006	2006/2007
	Actual	Original	Estimate
	£	£	£
<u>Registration of Electors</u>			
Direct Expenditure	45,954	46,200	57,400
Less Income	(1,448)	(1,400)	(1,400)
NET CONTROLLABLE COSTS	44,506	44,800	56,000
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	38,606	46,700	45,700
Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	83,112	91,500	101,700

Service Budgets**ELECTIONS**

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Elections</u>			
Direct Expenditure	30,422	85,600	800
Less Income	(31,155)	(84,000)	0
NET CONTROLLABLE COSTS	(733)	1,600	800
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	57,533	66,900	69,400
Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	56,800	68,500	70,200

Performance Indicator	Ref	Lead Officer	Target 2006/07
The number of working days/shifts per employee lost due to sickness absence	BV12	PM	10.00
The percentage of permanent contracted employees having received training in equality awareness or equality management	PSD4	PM	90%
The percentage of permanent contracted employees having taken part in Performance and Development Review interviews from which an action and development plan has been produced	PSD5	PM	100%
The percentage of standard searches carried out in 10 working days	BV179	DSM	100.00%
No of editions of "Contacts" Council magazine produced	CO1	COM	3
No of editions of GEN employee newsletter produced	CO2	COM	12
Percentage of local residents who feel they are well informed about the Council and its work	Local 1	HCO	70%
Percentage of Borough Council Employees who feel they are well informed about the Council and its work	Local 2	HCO	tbc

TASK	Dept/ Section	Lead Officer	OUTCOME /OUTPUT	TARGET
Achievement of IIP re-accreditation	POD	HoPOD	Continual improvements in people management practice leading to improvements in performance	30th June 2006
Preparation for the forthcoming statutory duties to promote disability(December 2006) and gender equality (April 2007)	POD	HoPOD	Ensuring equality of access to services	31st March 2007
Achievement of level 2 of the national equality standards	POD	HoPOD	Ensuring equality of access to services and employment to meet statutory duties	31st March 2007
Analysis of the requirements of the Electoral Administration Bill and formulation of an action plan for implementation	LDS	DSM		Jan-07
Complete and review the implementation of Total Land Charges system	LDS	DSM		Jan-07
Review departmental pro forma correspondence re equalities issues	LDS	HOLADS		Mar-07
Design and implement training programme covering the Council's Information.Surveillance and Human Rights obligations	LDS	SS		Mar-07
Review Base Maintenance budget as part of Corporate budget process	FIN/LDS	NG	Replacement and maintenance schedule for all equipment and buildings linked to AMP's	Dec-06
Co-ordinate the Council's approach to Comprehensive Performance Assessment, to include lead role on Direction of Travel, Value-for-Money self- assessment and Use of Resources inspection (plus any issues arising from pilot status)	CAB	HCO	Fair assessment of the Council's performance, based on high quality, accurate evidence submitted	VFM self Assessment - July/August 2006 DoT - to be confirmed UoR inspection - Nov 06
Produce publication setting out A-Z of services in line with good practice set out in LGA/IDeA "Reputation" programme.	CAB	CM	Contribute bto residents feeling more informed about the Council and its work	Complete and distribute by Sept 06
Update the Strategic Corporate Plan, incorporating Best Value requirements, to roll forward to 2009	CAB	HCO	Updated, focused, practical statement of Mission, Aims and Priorities and how they will be delivered. Demonstrable focus on what matters.	End June 2006
Commission and manage implementation of triennial BVPI Satisfaction Survey	CAB	HCO	Clear understanding of resident and customer perceptions in priority areas to inform future improvement planning, feeding into community profiles	Autumn 2006
Manage GBC contribution to Nottinghamshire Local Area Agreement, ensuring links made to Community Strategy, Gedling Partnership and GBC performance management	CAB	HCO		
Identify and lead development of opportunities to raise the profile of the Borough Council	CAB	HCO	Improved profile for the Borough Council amongst opinion formers and in the local community	
Review corporate consultation framework	CAB	HCO	Better, more co-ordinated consultation to inform decision making, making use of most appropriate techniques	to be confirmed
Co-ordinate responses to anticipated new legislation, expected to include Local Government Act and Anti-Social Behaviour Act	CAB	HCO	Council views on proposals heard in consultation. Council well prepared to deliver any new responsibilities	TBC

AGENDA 21, CRIME & COMMUNITY DEVELOPMENT PORTFOLIO**REVENUE BUDGET SUMMARY 2006/07**

Division	Original Estimate 2005/2006 £	Estimate 2006/2007 £
Environmental Protection	378,000	417,400
Food, Health & Safety	302,400	299,400
Crime Reduction	585,400	669,500
TOTAL AGENDA 21, CRIME & COMM.DEVELOPMENT	<u>1,265,800</u>	<u>1,386,300</u>

Total Variations

Original Estimate 2005/2006 to Estimate 2006/2007 = an increase of **120,500**

ENVIRONMENTAL PROTECTION

	2004/5 Actual £	2005/6 Original £	2006/7 Estimate £
<u>Pollution</u>			
Direct Expenditure	247,450	268,900	266,800
Less Income	(56,012)	(29,000)	(22,800)
Net Expenditure	191,438	239,900	244,000
<u>Pest Control</u>			
Direct Expenditure	76,062	66,900	63,500
Less Income	(3,318)	(3,700)	(4,000)
Net Expenditure	72,744	63,200	59,500
NET CONTROLLABLE COSTS	264,182	303,100	303,500
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	101,846	102,300	114,700
Less Recharge to other services	(27,804)	(28,900)	(37,500)
<u>Capital Charges</u>			
Financing Charges	17,716	1,500	36,700
NET REVENUE BUDGET	355,940	378,000	417,400

FOOD,HEALTH & SAFETY

	2004/5 Actual £	2005/6 Original £	2006/7 Estimate £
<u>Food,Health & Safety</u>			
Direct Expenditure	272,253	266,900	310,100
Less Income	(11,749)	(1,700)	(34,300)
Net Expenditure	260,504	265,200	275,800
<u>Burials</u>			
Direct Expenditure	2,082	1,400	1,400
Less Income	(2,082)	0	0
Net Expenditure	0	1,400	1,400
NET CONTROLLABLE COSTS	260,504	266,600	277,200
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	63,598	64,400	73,500
Less Recharge to other services	(28,404)	(28,600)	(51,300)
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	295,698	302,400	299,400

CRIME REDUCTION

	2004/5	2005/6	2006/7
	Actual	Original	Estimate
	£	£	£
<u>Crime Reduction</u>			
Direct Expenditure	458,988	517,600	636,700
Less Income	(238,453)	(194,900)	(240,400)
Net Expenditure	220,535	322,700	396,300
<u>Comm.Protection & Dog Control</u>			
Direct Expenditure	125,902	163,900	173,800
Less Income	(10,461)	(7,400)	(6,000)
Net Expenditure	115,441	156,500	167,800
NET CONTROLLABLE COSTS	335,976	479,200	564,100
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	90,420	105,200	104,700
Less Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	1,683	1,000	700
NET REVENUE BUDGET	428,079	585,400	669,500

Performance Indicator	Ref	Lead Officer	Target 2006/07
The fossil fuels consumption/m ² of local authority operational property, compared with comparable buildings in the UK as a whole	BV180a(ii)	BSM	tbc
The electricity consumption/m ² of local authority operational property, compared with comparable buildings in the UK as a whole	BV180a(i)	BSM	tbc
Vehicle crimes per 1,000 population	BV128	CPM	14.7
Violence against the person per 1,000 population	Local 13 (now BV127)	CPM	10.8
Domestic burglaries per 1,000 households.	BV126	CPM	16.3
The number of racial incidents recorded by authority per 100,000 population	BV174	CPM	8
The percentage of racial incidents that resulted in further action	BV175	CPM	100%
Score against Environmental Health Best Practice checklist	BV166	HOPE	90%
Percentage of Environmental Health programmed work i.e., inspections sampling, visits, checks carried out	Local 12	FLHM	96%

TASK	Dept/ Section	Lead Officer	OUTCOME /OUTPUT	TARGET
Co-ordinate delivery of CCTV system upgrade	CAB-CP	CPM	Effective and efficient CCTV system that contributes towards reduced incidence of crime, reassures public and supports prosecution of offenders	In place by 30/6/06
Manage the Area-Based Initiative programme, including introduction of ABIs in two further areas and co-ordinating delivery of first year ABI action plans	CAB-CP	CPM	Improved quality of life in Borough's most deprived areas, focussing on issues of most concern to local residents, and capacity within communities to address these issues.	Action Plans for yr 2 ABIs in place by end 2006 Yr 1 Projects in line with Action Plans for each area

DEVELOPMENT & ECONOMIC REGENERATION**REVENUE BUDGET SUMMARY 2006/07**

Division	Original Estimate 2005/2006 £	Estimate 2006/2007 £
Economic & Community Development	116,600	129,800
Business Units	(3,500)	11,600
Community Grants	204,800	220,800
PORTFOLIO TOTAL	317,900	362,200

Total Variations

Original Estimate 2005/2006 to Estimate 2006/2007 = an increase of £44,300

Service Budgets

ECONOMIC DEVELOPMENT

	2004/5 Actual £	2005/6 Original £	2006/7 Estimate £
<u>Economic Development</u>			
Direct Expenditure	74,540	132,000	93,400
Less Income	0	(50,000)	0
NET CONTROLLABLE COSTS	74,540	82,000	93,400
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	7,079	7,900	10,100
Less Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	35,300	26,700	26,300
NET REVENUE BUDGET	116,919	116,600	129,800

BUSINESS UNITS

	2004/5 Actual £	2005/6 Original £	2006/7 Estimate £
<u>Business Units</u>			
Direct Expenditure	101,894	105,400	106,700
Less Income	(176,476)	(171,300)	(161,400)
NET CONTROLLABLE COSTS	(74,582)	(65,900)	(54,700)
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	33,227	32,000	36,400
Less Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	30,900	30,400	29,900
NET REVENUE BUDGET	(10,455)	(3,500)	11,600

Service Budgets

COMMUNITY GRANTS

	2004/5 Actual £	2005/6 Original £	2006/7 Estimate £
<u>Community Grants</u>			
Direct Expenditure	188,743	194,800	209,800
Less Income	0	0	0
NET CONTROLLABLE COSTS	188,743	194,800	209,800
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	10,646	10,000	11,000
Less Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	199,389	204,800	220,800

Performance Indicator	Ref	Lead Officer	Target 2006/07
Percentage of new homes built on previously developed land	BV106	LPM	60%

Development Economic Regeneration

TASK	Dept/ Section	Lead Officer	OUTCOME /OUTPUT	TARGET
Statement of Community Involvement	PEN-LP	LPM	Improved consultation processes and community engagement in planning matters and to secure PDG	Sep-06
Core Strategy	PEN-LP	LPM	Provision of statutory document and to secure PDG	Nov-07
Calverton/Lambley Conservation Area Reviews	PEN-LP	LPM	To assess areas for improvement and to enable securing of funds	Nov 06/Nov 07
Annual Monitoring Report	PEN-LP	LPM	Provision of statutory document and to secure PDG	Dec-06
Improve location and design of new open space via Development Briefs	PEN-LP	LPM	Improved consideration of crime and disorder issues	Dec-06
Carry out review of planning enforcement	PEN-DC	DCM	Provision of new enforcement protocols	Dec-06
Detailed review and assessment of NO2 levels	PEN-EP	EPM	Possible declaration of air quality management area (AQMA)	Apr-07
Continue investigation of service delivery for Building Control in partnership with conurbation districts and City	PEN-BC	BCM	Improved and more resilient service delivery	Jun-06
Continue implementation of planning service improvement plan	PEN	HoPE	Improvement of Planning Service	Jun-06

DIRECT SERVICES & PROPERTY PORTFOLIO**REVENUE BUDGET SUMMARY**

<u>Division</u>	Original Estimate 2005/2006 £	Estimate 2006/2007 £
Waste Management	2,644,800	2,990,800
Public Conveniences	108,500	95,500
Landscape	1,284,900	1,469,600
Depot	(400)	0
Technical Services	73,400	12,100
Residual Highway Maintenance	168,700	37,600
Car Parks	196,200	221,900
Programmed Maintenance	103,900	114,900
Land Drainage	15,800	12,300
Building Services	0	0
Engineering & Property Admin	13,000	900
Energy Management	18,600	9,100
Public Offices	0	0
Fleet Management	0	0
Direct Services Admin	0	0
PORTFOLIO TOTAL	4,627,400	4,964,700

Total Variations

Original Estimate 2005/2006 to Estimate 2006/2007 = an increase of £337,300

Service Budgets

WASTE MANAGEMENT

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Recycling</u>			
Direct Expenditure	120,181	133,900	123,500
Less Income	(96,433)	(110,000)	(93,200)
Net Expenditure	23,748	23,900	30,300
<u>Kerbside Collection</u>			
Direct Expenditure	481,321	350,100	490,100
Less Income	(239,900)	(96,200)	(232,400)
Net Expenditure	241,421	253,900	257,700
<u>Refuse Collection</u>			
Direct Expenditure	1,431,571	1,575,500	1,564,000
Less Income	(343,969)	(412,000)	(359,300)
Net Expenditure	1,087,602	1,163,500	1,204,700
<u>Street Cleaning</u>			
Direct Expenditure	791,208	772,700	738,200
Less Income	(25,256)	(40,400)	(35,900)
Net Expenditure	765,952	732,300	702,300
NET CONTROLLABLE COSTS	2,118,723	2,173,600	2,195,000
<u>Support Costs</u>			
Support Costs (inc Dept Admin)	148,538	162,300	356,400
Less Recharge to other services	0	0	(2,500)
<u>Capital Charges</u>			
Financing Charges	247,902	308,900	441,900
NET REVENUE BUDGET	2,515,163	2,644,800	2,990,800

PUBLIC CONVENIENCES

	2004/2005	2005/2006	2006/2007
	Actual	Original	Estimate
	£	£	£
<u>Public Conveniences</u>			
Direct Expenditure	64,975	69,400	57,100
Less Income	(423)	(600)	(600)
NET CONTROLLABLE COSTS	64,552	68,800	56,500
<u>Support Costs</u>			
Support Costs (inc Dept Admin)	18,922	17,200	18,400
Less Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	22,900	22,500	20,600
NET REVENUE BUDGET	106,374	108,500	95,500

LANDSCAPE SECTION

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Allotments</u>			
Direct Expenditure	18,076	18,000	34,600
Less Income	0	0	0
Net Expenditure	18,076	18,000	34,600
<u>Recreation Areas</u>			
Direct Expenditure	867,170	944,400	1,303,900
Less Income	0	0	(126,000)
Net Expenditure	867,170	944,400	1,177,900
<u>Cemeteries</u>			
Direct Expenditure	218,700	215,800	198,900
Less Income	0	0	0
Net Expenditure	218,700	215,800	198,900
<u>Highways Grass Cut (Non Agency)</u>			
Direct Expenditure	25,681	29,500	101,000
Less Income	0	0	(134,300)
Net Expenditure	25,681	29,500	(33,300)
NET CONTROLLABLE COSTS	1,129,627	1,207,700	1,378,100
<u>Support Costs</u>			
Support Costs (inc Dept Admin)	26,690	32,600	136,100
Less Recharge to other services	(17,951)	(13,200)	(115,500)
<u>Capital Charges</u>			
Financing Charges	78,700	57,800	70,900
NET REVENUE BUDGET	1,217,066	1,284,900	1,469,600

DEPOT

	2004/2005	2005/2006	2006/2007
	Actual	Original	Estimate
	£	£	£
<u>Depot</u>			
Direct Expenditure	118,898	75,800	91,100
Less Income	(153,009)	(88,900)	0
NET CONTROLLABLE COSTS	(34,111)	(13,100)	91,100
<u>Support Costs</u>			
Support Costs (inc Dept Admin)	17,151	20,300	43,100
Less Recharge to other services	(48,990)	(42,000)	(205,800)
<u>Capital Charges</u>			
Financing Charges	65,951	34,400	71,600
NET REVENUE BUDGET	1	-400	0

TECHNICAL SERVICES

	2004/2005	2005/2006	2006/2007
	Actual	Original	Estimate
	£	£	£
<u>Technical Services</u>			
Direct Expenditure	0	53,200	58,200
Less Income	0	0	0
NET CONTROLLABLE COSTS	0	53,200	58,200
<u>Support Costs</u>			
Support Costs (inc Dept Admin)	0	20,200	42,000
Less Recharge to other services	0	0	(88,100)
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	0	73,400	12,100

ENGINEERING CONSULTANCY

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Engineering Consultancy</u>			
Direct Expenditure	33,549	0	0
Less Income	0	0	0
NET CONTROLLABLE COSTS	33,549	0	0
<u>Support Costs</u>			
Support Costs (inc Dept Admin)	49,673	0	0
Less Recharge to other services	(83,224)	0	0
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	(2)	0	0

RESIDUAL HIGHWAY MAINTENANCE

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Highway Maintenance</u>			
Direct Expenditure	2,997,343	162,400	36,200
Less Income	(2,670,176)	(34,500)	0
NET CONTROLLABLE COSTS	327,167	127,900	36,200
<u>Support Costs</u>			
Support Costs (inc Dept Admin)	153,019	40,800	1,400
Less Recharge to other services	(295,554)	0	0
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	184,632	168,700	37,600

CAR PARKS

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Car Parks</u>			
Direct Expenditure	101,949	206,500	141,100
Less Income	(26,453)	(153,900)	(68,700)
NET CONTROLLABLE COSTS	75,496	52,600	72,400
<u>Support Costs</u>			
Support Costs (inc Dept Admin)	39,362	34,900	41,500
Less Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	109,400	108,700	108,000
NET REVENUE BUDGET	224,258	196,200	221,900

PROGRAMMED MAINTENANCE

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Programmed Maintenance</u>			
Direct Expenditure	68,737	53,600	96,700
Less Income	0	0	(17,000)
NET CONTROLLABLE COSTS	68,737	53,600	79,700
<u>Support Costs</u>			
Support Costs (inc Dept Admin)	1,049	1,400	1,900
Less Recharge to other services	0	0	(12,500)
<u>Capital Charges</u>			
Financing Charges	60,964	48,900	45,800
NET REVENUE BUDGET	130,750	103,900	114,900

LAND DRAINAGE

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Land Drainage</u>			
Direct Expenditure	19,798	15,500	0
Less Income	0	0	0
NET CONTROLLABLE COSTS	19,798	15,500	0
<u>Support Costs</u>			
Support Costs (inc Dept Admin)	246	300	12,300
Less Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	20,044	15,800	12,300

BUILDING SERVICES

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Building Services</u>			
Direct Expenditure	124,500	121,600	127,700
Less Income	0	0	0
NET CONTROLLABLE COSTS	124,500	121,600	127,700
<u>Support Costs</u>			
Support Costs (inc Dept Admin)	33,857	33,000	52,900
Less Recharge to other services	(158,357)	(154,600)	(180,600)
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	0	0	0

ENGINEERING & PROPERTY ADMIN

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Engineering & Property Admin</u>			
Direct Expenditure	174,593	12,100	0
Less Income	(11,053)	0	0
NET CONTROLLABLE COSTS	163,540	12,100	0
<u>Support Costs</u>			
Support Costs (inc Dept Admin)	49,871	0	0
Less Recharge to other services	(214,312)	0	0
<u>Capital Charges</u>			
Financing Charges	900	900	900
NET REVENUE BUDGET	(1)	13,000	900

ENERGY MANAGEMENT

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Energy Management</u>			
Direct Expenditure	871	0	0
Less Income	0	0	0
NET CONTROLLABLE COSTS	871	0	0
<u>Support Costs</u>			
Support Costs (inc Dept Admin)	15,939	18,600	9,100
Less Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	16,810	18,600	9,100

PUBLIC OFFICES

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Public Offices</u>			
Direct Expenditure	531,773	513,000	474,600
Less Income	(25,716)	(29,500)	(27,100)
NET CONTROLLABLE COSTS	506,057	483,500	447,500
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	117,559	85,800	128,300
Recharge to other services	(905,173)	(694,700)	(838,700)
<u>Capital Charges</u>			
Financing Charges	281,557	125,400	262,900
NET REVENUE BUDGET	0	0	0

FLEET MANAGEMENT

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Fleet Management</u>			
Direct Expenditure	1,372,748	1,264,600	1,261,600
Less Income	0	0	0
NET CONTROLLABLE COSTS	1,372,748	1,264,600	1,261,600
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	44,629	53,100	105,500
Recharge to other services	(1,454,528)	(1,375,900)	(1,603,400)
<u>Capital Charges</u>			
Financing Charges	37,151	58,200	236,300
NET REVENUE BUDGET	0	0	0

DIRECT SERVICES ADMIN

	2004/2005	2005/2006	2006/2007
	Actual	Original	Estimate
	£	£	£
<u>Direct Services Admin</u>			
Direct Expenditure	159,319	200,900	198,800
Less Income	0	0	0
NET CONTROLLABLE COSTS	159,319	200,900	198,800
<u>Support Costs</u>			
Support Costs	51,596	70,300	79,400
Recharge to other services	(210,915)	(271,200)	(278,200)
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	0	0	0

Performance Indicator	Ref	Lead Officer	Target 2006/07
The percentage of roads, pavements and public land with significant or heavy levels of litter and detritus	BV 199	ACSM	18%
Percentage of the total tonnage of household waste arising which have been recycled	BV82a	ACSM	25%
Percentage of the total tonnage of household waste arising which has been composted	BV82b	ACSM	2.00%
Number of kilograms of household waste collected per head	BV84	ACSM	435kg
Maximum number of days lost through sickness	DS3	HDS	5%
Maximum number of days lost through industrial injury	DS3	HDS	8%
Percentage of people satisfied that the authority has met their duty to keep land and highways for which the authority is responsible clear of litter and refuse	BV89	HDS	72%
Percentage of survey respondents satisfied with household waste collected	90a	HDS	90%
Percentage of survey respondents satisfied with waste recycling	90b	HDS	75%

Percentage of population in authority's area served by a kerbside collection of recyclables	91	HDS	99.50%
The percentage of authority buildings open to the public in which all public areas are suitable for and accessible to disabled people (Part M Building Regulations 1991)	BV156	TSM	52%

Direct Services

TASK	Dept/ Section	Lead Officer	OUTCOME /OUTPUT	TARGET
Joint working with other County districts on Waste Services	DS	HDS	Joint working to provide a more efficient and cost effective service through partnerships	December-06
Joint working with other County districts on Vehicle Procurement	DS	HDS	Joint working to provide a more efficient and cost effective service through partnerships	October-06
Review and update Business Plan taking into consideration partnership working	DS	HDS	To ensure Value for Money	March-06
Review of Building Cleaning Services	DS	HDS	To enhance quality of service provision	Jun-06
Finalization of twin bin roll out and determination of facilities for properties with no space for it	DS	HDS	To ensure recycling rate is reached and maintained	Dec 06
Implementation of new waste disposal contractual arrangements with Notts CC		BSM/FRM	To ensure smooth transition to other outlets	June-06
Implementation of new Financial and Waste management software		BSM/FRM	Ensure smooth transition of services	June-06
Decriminalization of parking - work with County Council	DS	HDS	More efficient and effective on street parking.	January-07
Prepare for implementation of Arnold Master Plan	LDS	E&VM		Mar-07

HOUSING PORTFOLIO**REVENUE BUDGET SUMMARY 2006/07**

	2005/2006 Original £	2006/2007 Estimate £
Renovation Grants	657,700	674,200
Other General Fund Housing Services	(322,800)	51,700
Homeless Admin/ Housing Advice	187,500	254,800
Essential Care Services	0	0
TOTAL HOUSING	522,400	980,700

Total Variations

Original Estimate 2005/2006 to Estimate 2006/2007 = an increase of **£458,300**

Service Budgets

RENOVATION GRANTS

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Renovation Grants</u>			
Direct Expenditure	154,435	153,400	162,000
Less Income	0	(300)	(300)
NET CONTROLLABLE COSTS	154,435	153,100	161,700
<u>Support Costs</u>			
Support Costs (inc Dept Admin)	36,632	39,600	47,500
<u>Capital Charges</u>			
Financing Charges	478,484	465,000	465,000
NET REVENUE BUDGET	669,551	657,700	674,200

OTHER GENERAL FUND HOUSING

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>General Improvement Areas</u>			
Direct Expenditure	0	0	0
Less Income	(2,249)	(1,300)	(1,300)
Net Expenditure	(2,249)	(1,300)	(1,300)
<u>Other General Fund Housing Services</u>			
Direct Expenditure	5,329	5,600	308,400
Less Income	(337,927)	(329,400)	(304,400)
Net Expenditure	(332,598)	(323,800)	4,000
NET CONTROLLABLE COSTS	(334,847)	(325,100)	2,700

Support Costs

Support Costs (inc Dept Admin)	1,925	2,300	49,000
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Capital Charges

Financing Charges	2,891	0	0
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NET REVENUE BUDGET

(330,031)	(322,800)	51,700
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HOMELESS ADMIN/ HOUSING ADVICE

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Homeless Admin/ Housing Advice</u>			
Direct Expenditure	162,709	203,300	267,500
Less Income	(40,219)	(40,000)	(69,000)
NET CONTROLLABLE COSTS	122,490	163,300	198,500
<u>Support Costs</u>			
Support Costs (inc Dept Admin)	25,768	24,200	56,300
NET REVENUE BUDGET	148,258	187,500	254,800

ESSENTIAL CARE SERVICES

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Essential Care Services</u>			
Direct Expenditure	141,104	0	0
Less Income	(139,403)	0	0
Net Expenditure	1,701	0	0
NET CONTROLLABLE COSTS	1,701	0	0
<u>Support Costs</u>			
Support Costs (inc Dept Admin)	11,794	0	0
NET REVENUE BUDGET	13,495	0	0

Performance Indicator	Ref	Lead Officer	Target 2006/07
Percentage of responsive (but not emergency) repairs during 2002/03, for which the authority both made and kept an appointment	BV 185	PMM	98.30%
Does the authority follow the Commission for Racial Equality's code of practice in rented housing and follow the Good Practice Standards for social landlords on tackling harassment included in the Code of Practice for Social Landlords: Tackling Racial Harassment?	BV164	AHMN	Yes
The average length of stay in bed and breakfast accommodation of households which include dependent children or a pregnant woman and which are unintentionally homeless and in priority need.	BV183a	AHMS	0 nights
The average length of stay in hostel accommodation of households which include dependent children or a pregnant woman and which are unintentionally homeless and in priority need	BV183b	AHMS	9 weeks
The proportion of LA homes which were non-decent at 1 April 2002	BV184a	PMM	18%
The percentage change in proportion of non-decent LA homes	BV184b	PMM	22%
Repairs and maintenance service - proportion of planned repairs: responsive maintenance	BV211a	PMM	60:40

Repairs and maintenance service - proportion of expenditure on emergency/urgent : non-urgent repairs	BV211b	PMM	1%
Average time to re-let local authority housing	BV212	AHM	35 days
Housing Advice service: Preventing homelessness	BV 213	AHM	
Repeat homelessness	BV 214	AHM	
The proportion of unfit private sector dwellings made fit or demolished as a direct result of action by the local authority.	BV62	HMDR	4%
Energy Efficiency – the Local average SAP rating of local authority owned dwellings	BV63	PMM	66
The number of private vacant dwellings that are returned into occupation or demolished as a direct result of the local authority.	BV64	HMDR	4
Local Authority rent collection and arrears: proportion of rent collected	BV66a	HMDR	99.8%
Local Authority rent collection and arrears recovery: 7 weeks arrears	BV66b	HMDR	
Local Authority rent collection and arrears recovery: NSPs	BV66c	HMDR	
Local Authority rent collection and arrears recovery: evictions	BV66d	HMDR	
Satisfaction of tenants of council housing with the overall service provided by their landlord.	BV74	HHS	82%

i) Results further broken down by black and ethnic minority	BV74i	HHS	75%
ii) Results further broken down by non-black and ethnic minority tenants	BV74ii	HHS	82%
Satisfaction of tenants of council housing with opportunities for participation in management and decision making in relation to housing services provided by their landlord.	BV75	HHS	66%
i) Results further broken down by black and ethnic minority	BV75i	HHS	66%
ii) Results further broken down by non-black and ethnic minority tenants	BV75ii	HHS	66%
Local Authority rent collection and arrears: Rent arrears of council tenants as a proportion of the authority rent roll.	Local 5	HMDR	1.06%
Proportion of homelessness applications on which the authority makes a decision and issues written notification to the applicant within 33 working days.	Local 6	AHMS	98.50%
Average re-let times for Local Authority dwellings let in the financial year	Local 7a	AHMN	35 days
Average re-let times for Local Authority dwellings let in the financial year exc. Difficult to Lets	Local 7b	AHMN	25 days
The percentage of urgent repairs completed within Government time limits.	Local 9	PMM	98%
The average time taken to complete non-urgent responsive repairs	Local 10	PMM	12 days

The percentage of all repairs completed within target.	Local 11	PMM	95.00%
The number of people sleeping rough on a single night within the area of the local authority	BV202	HMDR	0-10
The percentage change in the average number of families, with dependent children or a pregnant woman, placed in temporary accommodation under the homelessness legislation compared with the average from the previous year.	BV203	HMDR	5.00%
Domestic violence refuge places per 1000 population	BV176	HMDR	0

Housing

TASK	KEY AIMS	Dept/ Section	Lead Officer	OUTCOME /OUTPUT	TARGET
Produce a revised Housing Strategy, submit to GOEM and implement	1,2,3,4	HSG-DR	HMDR	Revised and updated Housing Strategy devised and submitted to GOEM aimed at meeting 'Fit For Purpose' and the delivery of the Key Priorities for Housing	Mar-07
Implement the Outcome of the Stock Option Appraisal with regard to the preferred option for the Housing Service	1,2,3,4	HSG-CHM	HHS	To develop and deliver a Housing Management Service in accordance with tenants wishes	Dec-08
Produce a revised Homelessness Strategy, submit to GOEM and implement	1,2,4	HSG	AHMN	Revised and updated Homelessness Strategy devised and submitted to GOEM aimed and meeting need and reducing the incidence on homelessness	Sep-06
Progress and implement the Partnership for Planned and Responsive Management	3,4	HSG-CHM	PMM	Efficient and effective maintenance services which give quality and value for money	Planned - Jul-06 - Responsive -Apr-07
Review, revise and implement the Private Sector Housing Renewal Policy and Strategy	3,4	HSG-DR	HMDR	Policy and Strategy revised to effectively address private sector stock condition within the resources available	01/03/2006 (shift to March 07)
Progress and monitor the Joint Homeless Innovation Fund initiative with regard to the Private Rented Sector	1,2,4	HSG	AHMN	Improved access to and quality of the Private Rented Sector across Gedling , Rushcliffe and Broxtowe	Apr 06 (Ongoing to March 07)
Undertake a Housing Market Assessment in partnership with the South Notts Sub Region	3,4	HSG-DR	HMDR	To meet the requirements of the Regional Housing Board and to inform future investment	Mar-07
To undertake a Housing Meets Assessment for Gypsy's and Travellers as required by the Housing Act 2004 in partnership with all Notts Authorities	2,4	HSG-DR	HMDR	To determine the housing and support needs for Gypsy's and Travellers	Mar-07
Review Leaseholder charges and agreements in line with updated Leaseholders Legislation	3,4	HSG-CHM	AHMN	To meet the requirements of current leasehold legislation	Mar-07
Produce an action plan with regard to the Children act 2004 and implement across the council	2,4	HSG	HHS	To meet the requirements of the legislation and participate in the county partnerships with regard to this	Mar-07

REVENUE BUDGET SUMMARY

FINANCE	Original Estimate 2005/2006 £	Estimate 2006/2007 £
One Stop Shop	0	0
Finance Department Admin	0	0
Corporate Finance	0	0
Financial Services	0	0
Banking	0	0
Revenues - Incomes	75,700	27,900
Local Taxation	877,300	737,100
Elderly & Disabled Welfare	346,400	983,100
Housing Benefit Administration	514,200	517,400
Council Tax Benefit	(25,000)	(31,500)
Rent Allowances	10,700	(6,700)
Rent Rebates	0	38,800
Parish Aid	231,500	273,500
Policy Initiatives	41,300	54,400
Miscellaneous Policy Expenses	52,700	28,000
Central Unapportioned Overheads	452,100	140,700
Financing Budgets	(2,224,900)	(2,953,500)
Insurance Premiums	(30,000)	0
Provisions	144,500	204,500
TOTAL FINANCE	466,500	13,700

Total Variations

Original Estimate 2005/2006 to Estimate 2006/2007 = a reduction of **£452,800**

Service Budgets

ONE STOP SHOP

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>One Stop Shop</u>			
Direct Expenditure	167,233	178,600	188,900
Less Income	(4,000)	0	0
NET CONTROLLABLE COSTS	163,233	178,600	188,900
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	124,399	82,500	68,600
Recharge to other services	(289,332)	(262,800)	(259,100)
<u>Capital Charges</u>			
Financing Charges	1,700	1,700	1,600
NET REVENUE BUDGET	0	0	0

FINANCE DEPARTMENT ADMIN

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Finance General</u>			
Direct Expenditure	44,435	44,000	46,100
Less Income	(7)	0	0
NET CONTROLLABLE COSTS	44,428	44,000	46,100
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	15,735	21,700	17,400
Recharge to other services	(60,163)	(65,700)	(63,500)
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	0	0	0

Service Budgets

CORPORATE FINANCE

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Management & Secretarial</u>			
Direct Expenditure	99,985	100,400	105,200
Less Income	0	0	0
Net Expenditure	99,985	100,400	105,200
<u>Resource Services</u>			
Direct Expenditure	135,789	137,100	154,800
Less Income	0	0	0
Net Expenditure	135,789	137,100	154,800
NET CONTROLLABLE COSTS	235,774	237,500	260,000
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	45,383	49,800	59,300
Recharge to other services	(281,157)	(287,300)	(319,300)
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	0	0	0

Service Budgets

FINANCIAL SERVICES

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Central Accountancy</u>			
Direct Expenditure	99,036	102,500	110,200
Less Income	0	0	0
Net Expenditure	99,036	102,500	110,200
<u>Accountancy Services</u>			
Direct Expenditure	184,551	216,500	235,800
Less Income	0	0	0
Net Expenditure	184,551	216,500	235,800
<u>Cash Control</u>			
Direct Expenditure	10,524	10,400	11,000
Less Income	0	0	0
Net Expenditure	10,524	10,400	11,000
<u>Payroll</u>			
Direct Expenditure	55,948	56,500	59,200
Less Income	(350)	(400)	(400)
Net Expenditure	55,598	56,100	58,800
<u>Creditors</u>			
Direct Expenditure	57,825	58,200	60,500
Less Income	0	0	0
Net Expenditure	57,825	58,200	60,500
NET CONTROLLABLE COSTS	407,534	443,700	476,300
<u>Support Costs</u>			
Support Costs	186,396	230,700	238,400
Recharge to other services	(594,193)	(674,700)	(714,700)
<u>Capital Charges</u>			
Financing Charges	264	300	0
NET REVENUE BUDGET	1	0	0

Service Budgets

BANKING

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Banking</u>			
Direct Expenditure	50,262	57,500	58,300
Less Income	0	0	0
Net Expenditure	50,262	57,500	58,300
NET CONTROLLABLE COSTS	50,262	57,500	58,300
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	0	0	0
Recharge to other services	(50,262)	(57,500)	(58,300)
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	0	0	0

Service Budgets

REVENUES INCOMES

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>NNDR</u>			
Direct Expenditure	68,725	65,500	70,700
Less Income	(104,200)	(103,500)	(103,500)
Net Expenditure	(35,475)	(38,000)	(32,800)
<u>Debtors</u>			
Direct Expenditure	32,541	34,500	42,800
Less Income	0	0	0
Net Expenditure	32,541	34,500	42,800
<u>Mortgages</u>			
Direct Expenditure	9,219	9,500	9,800
Less Income	0	0	0
Net Expenditure	9,219	9,500	9,800
<u>Cashiers</u>			
Direct Expenditure	61,291	60,200	63,800
Less Income	0	0	0
Net Expenditure	61,291	60,200	63,800
<u>Information Assistants</u>			
Direct Expenditure	26,451	27,200	27,500
Less Income	0	0	0
Net Expenditure	26,451	27,200	27,500
NET CONTROLLABLE COSTS	94,027	93,400	111,100
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	163,390	227,500	184,000
Recharge to other services	(234,052)	(245,200)	(277,800)
<u>Capital Charges</u>			
Financing Charges	0	0	10,600
NET REVENUE BUDGET	23,365	75,700	27,900

Service Budgets

LOCAL TAXATION

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Local Taxation</u>			
Direct Expenditure	411,870	465,000	476,600
Less Income	(203,740)	(134,000)	(159,000)
NET CONTROLLABLE COSTS	208,130	331,000	317,600
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	470,445	546,300	419,500
Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	9,000	0	0
NET REVENUE BUDGET	687,575	877,300	737,100

ELDERLY & DISABLED WELFARE

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Elderly & Disabled Welfare</u>			
Direct Expenditure	308,702	320,900	956,100
Less Income	(1,360)	0	(1,000)
NET CONTROLLABLE COSTS	307,342	320,900	955,100
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	23,405	25,500	28,000
Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	330,747	346,400	983,100

Service Budgets

HOUSING BENEFIT ADMINISTRATION

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Housing Benefit Administration</u>			
Direct Expenditure	774,056	721,700	747,300
Less Income	(716,087)	(649,500)	(636,600)
NET CONTROLLABLE COSTS	57,969	72,200	110,700
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	434,263	441,400	406,700
Recharge to other services	(2,436)	0	0
<u>Capital Charges</u>			
Financing Charges	6,793	600	0
NET REVENUE BUDGET	496,589	514,200	517,400

COUNCIL TAX BENEFIT

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Council Tax Benefit</u>			
Direct Expenditure	5,256,404	5,428,200	5,990,400
Less Income	(5,270,226)	(5,453,200)	(6,021,900)
NET CONTROLLABLE COSTS	(13,822)	(25,000)	(31,500)
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	0	0	0
Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	(13,822)	(25,000)	(31,500)

Service Budgets

RENT ALLOWANCES

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Rent Allowances</u>			
Direct Expenditure	7,320,597	7,553,800	8,136,900
Less Income	(7,314,927)	(7,543,100)	(8,143,600)
NET CONTROLLABLE COSTS	5,670	10,700	(6,700)
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	0	0	0
Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	5,670	10,700	(6,700)

RENT REBATES

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Rent Rebates</u>			
Direct Expenditure	4,741,926	4,823,800	5,086,000
Less Income	(4,741,926)	(4,823,800)	(5,047,200)
NET CONTROLLABLE COSTS	0	0	38,800
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	0	0	0
Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	0	0	38,800

Service Budgets

PARISH AID

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Parish Aid</u>			
Direct Expenditure	152,726	171,300	183,300
Less Income	(515)	(500)	(500)
NET CONTROLLABLE COSTS	152,211	170,800	182,800
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	2,967	3,600	5,600
Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	64,415	57,100	85,100
NET REVENUE BUDGET	219,593	231,500	273,500

POLICY INITIATIVES

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Policy Initiatives</u>			
Direct Expenditure	39,100	39,100	39,100
Less Income	0	0	0
NET CONTROLLABLE COSTS	39,100	39,100	39,100
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	3,169	400	13,500
Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	1,900	1,800	1,800
NET REVENUE BUDGET	44,169	41,300	54,400

Service Budgets

MISCELLANEOUS POLICY

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Miscellaneous Policy Expenses</u>			
Direct Expenditure	26,587	27,200	28,300
Less Income	(24,795)	(300)	(300)
NET CONTROLLABLE COSTS	1,792	26,900	28,000
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	32,055	25,800	0
Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	33,847	52,700	28,000

CENTRAL UNAPPORTIONED OVERHEADS

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Central Unapportioned Overheads</u>			
Direct Expenditure	568,986	452,100	140,700
Less Income	(345,986)	0	0
NET CONTROLLABLE COSTS	223,000	452,100	140,700
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	0	0	0
Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	223,000	452,100	140,700

Service Budgets

FINANCING BUDGETS

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Central Capital Financing</u>			
Direct Expenditure	101,269	108,800	328,400
Less Income	(264,935)	(242,100)	(383,400)
NET CONTROLLABLE COSTS	(163,666)	(133,300)	(55,000)
<u>Capital Charges</u>			
Financing Charges	8,724,598	8,814,900	8,176,700
Recharges to other Revenue Accounts	(12,271,465)	(10,906,500)	(11,075,200)
NET REVENUE BUDGET	(3,710,533)	(2,224,900)	(2,953,500)

INSURANCE PREMIUMS

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Insurance Premiums</u>			
Direct Expenditure	548,430	508,200	481,300
Less Income	(548,430)	(538,200)	(481,300)
Net Expenditure	0	(30,000)	0
NET CONTROLLABLE COSTS	0	(30,000)	0
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	0	0	0
Recharge to other services	0	0	0
<u>Capital Charges</u>			
Recharges to other Revenue Accounts	0	0	0
NET REVENUE BUDGET	0	(30,000)	0

Service Budgets

PROVISIONS

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Provisions</u>			
Direct Expenditure	94,500	144,500	204,500
Less Income	0	0	0
Net Expenditure	94,500	144,500	204,500
NET CONTROLLABLE COSTS	94,500	144,500	204,500
<u>Support Costs</u>			
Support Costs (Including Dept.Admin)	397	0	0
Recharge to other services	0	0	0
<u>Capital Charges</u>			
Recharges to other Revenue Accounts	0	0	0
NET REVENUE BUDGET	94,897	144,500	204,500

Performance Indicator	Ref	Lead Officer	Target 2006/07
The percentage of business rates due for the financial year which were received by the authority	BV10*	FSM	98%
Average time for processing new claims	BV78a*	BM	43 days
Average time for processing notifications of changes of circumstances	BV78b*	BM	9 days
The percentage of cases for which the calculation of the amount of benefit due was correct on the basis of the information available for the determination for a sample of cases checked post-determination	BV79a*	BM	98.5%
The percentage of invoices for commercial goods and services which were paid by the authority within 30 days of such invoices being received by the authority.	BV8*	FSM	National - 100%
The percentage of invoices for commercial goods and services which were paid by the authority within 30 days of such invoices being received by the authority.	BV8*	FSM	Local - at least 96.2% (Cabinet Aug 05)
Percentage of Council Tax collected	BV9*	RM	97.5%

Finance

TASK	Dept/ Section	Lead Officer	OUTCOME /OUTPUT	TARGET
Sundry Debtor review post RBC transfer		JV	Post implementation review	Mar-07
Telephony trial in OSS involving Housing Benefit and Council Tax enquiries		JV/SY	Development of potential corporate roll out	Mar-07
Implementation of Concessionary Fares Partnership Decision re new scheme	FIN-REV	JV	Scheme meets requirements of Nottinghamshire Partnership	Apr-06
Development of Payroll Services for Rushcliffe Borough Council	FSM	AB	SLA in place	Mar-07
CIPFA FM model investigate resource implications	FSM	AB	Decision to purchase	Sep-06
Review Capital Strategy	FSM	NG	Revised Capital	Sep-06
HB take up campaign for ODP's	FIN-HB	SY	Increase number of OAP in receipt of benefit	Sep-06
Fraud Campaign	FIN-HB	SY	Raised awareness of Benefit Fraud	Dec-06
Deliver Internal Audit Plan	FIN-AUD	CR	Ensures compliance with Financial processes	Apr-06
Tender for Insurance policy following ending of Long Term Agreements	FIN-AUD	CR	Cost effective insurance in place	Mar-07
Review insurance and risk management broker service	FIN-AUD	CR	Specialist advice available	Dec-06
Annual Assurance statement and SIC for previous year	FIN-AUD	CR	Assurance given in respect of previous years financial statements	Sep-06
Corporate Governance Framework annual review	FIN-AUD	CR	Assurance that governance arrangements are being applied satisfactorily	May-06
Close Final Accounts for 2005/2006	FSM	AB	Clear and timely overview of the Council's financial health in line with WGA initiative	By end June 06
Further development of the Agresso FMS product in line with the development plan	FSM	AB	Phase 2 developments including - Budget Manager Fixed Agreement module	Aug 06 Nov 06
Impact assesment of replacement financial systems - Agresso/Northgate	HoF/HoP	AB	Revised process of structures to deliver efficiency savings to impact upon 2006/207 budget process	Jun-06
IBS - Further Developments of the Councils integrated revenues system		SY	Web enable enquiries available to customers	Jul-06
Level 2 DDA Implementation of Council strategy		SY/JV	Recording of Monitoring Info in line with agreed process	Sep-06
Annual Billing NDDR/Ctax issued timely and accurately		JV	Annual bills reissued for the 1 April instalment	Mar-07
Staffing review post IBS and document management system implementation		JV	Revised structure delivering efficiency savings	Sep-06
CRM Investigation of products available to enable corporate roll out		JV	Identify appropriate options for securing customer management system	Oct-06
Cash Receipting Replacement IT System		JV	Replacement system as current system reaches end of useful life	Oct-06

E - GOVERNMENT AND MEMBER SERVICES PORTFOLIO**REVENUE BUDGET SUMMARY 2006/07**

	Original Estimate 2005/2006 £	Estimate 2006/2007 £
Information Technology	0	0
TOTAL E - GOVERNMENT SERVICES	0	0

INFORMATION TECHNOLOGY

	2004/2005	2005/2006	2006/2007
	Actual	Original	Estimate
	£	£	£
<u>Information & Technology</u>			
Direct Expenditure	1,024,093	1,173,400	985,100
Less Income	(199,428)	(69,400)	(69,400)
NET CONTROLLABLE COSTS	824,665	1,104,000	915,700
<u>Support Costs</u>			
Support Costs (inc Dept Admin)	82,368	82,100	103,000
Recharge to other services	(1,035,233)	(1,268,400)	(1,177,700)
<u>Capital Charges</u>			
Financing Charges	128,200	82,300	159,000
NET REVENUE BUDGET	0	0	0

Performance Indicator	Ref	Lead Officer	Target 2006/07
The number of types of interactions that are enabled for electronic delivery as a percentage of the types of interactions that are legally permissible for electronic delivery	BV157	PIT-SD MGR	100%

E-Government Member Services

TASK	Dept/ Section	Lead Officer	OUTCOME /OUTPUT	TARGET
Undertaking an options appraisal with a view to Procuring a CRM (with integrated Telephony)	POD	ITPM	Improved customer service and efficiencies in work processes	31st March 2007
Rolling out Remote Access facilities depending on the outcome of the trial	POD	ITTM	Improved communication with all employees and efficiency in use of time	31st March 2007
Implementing a Disaster Recovery framework	POD	ITPM	Resilience in continuity of services in the event of a disaster	30th September 2006
Implement on line Licensing	PEN-FLH	FLHM	Provision of an electronic end-to-end licensing system	Mar-07

LEISURE PORTFOLIO

APPENDIX 2

REVENUE BUDGET SUMMARY 2006/07

	Original Estimate 2005/2006 £	Estimate 2006/2007 £
Leisure Services Division	0	0
Miscellaneous Expenses/Contributions	232,600	278,800
Twining, Tourism & Events	224,600	243,900
Landscape Section	503,000	515,800
Leisure Development	192,500	207,000
Arnold & Richard Herrod Leisure Centre	799,500	826,600
Community Centres	345,200	339,000
Calverton Leisure Centre	270,700	260,600
Carlton Forum Leisure Centre	218,000	123,100
Redhill Leisure Centre	49,500	99,700
TOTAL LEISURE	2,835,600	2,894,500

Total Variations

Original Estimate 2005/2006 to Estimate 2006/07 = an increase of

£58,900

Service Budgets

LEISURE SERVICES DIVISION

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Leisure Services Division</u>			
Direct Expenditure	464,920	487,300	528,500
Less Income	(41)	0	0
NET CONTROLLABLE COSTS	464,879	487,300	528,500
<u>Support Costs</u>			
Support Costs (inc Dept Admin)	106,026	125,900	116,300
Less Recharge to other services	(628,568)	(630,200)	(669,800)
<u>Capital Charges</u>			
Financing Charges	57,662	17,000	25,000
NET REVENUE BUDGET	(1)	0	0

MISCELLANEOUS EXPENSES/CONTRIBUTIONS

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Miscellaneous Expenses</u>			
Direct Expenditure	89,631	231,800	276,800
Less Income	0	0	0
NET CONTROLLABLE COSTS	89,631	231,800	276,800
<u>Support Costs</u>			
Support Costs (inc Dept Admin)	748	800	2,000
Less Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	90,379	232,600	278,800

TWINNING, TOURISM & EVENTS

	2004/2005	2005/2006	2006/2007
	Actual	Original	Estimate
	£	£	£
<u>Town Twinning</u>			
Direct Expenditure	8,331	14,300	13,700
Less Income	(2,406)	0	0
Net Expenditure	5,925	14,300	13,700
<u>Tourism</u>			
Direct Expenditure	5,466	6,300	5,800
Less Income	0	(500)	(500)
Net Expenditure	5,466	5,800	5,300
<u>Arts Development</u>			
Direct Expenditure	37,727	52,400	57,500
Less Income	(17,000)	(15,500)	(14,000)
Net Expenditure	20,727	36,900	43,500
<u>Gedling Show & Festivals</u>			
Direct Expenditure	31,139	36,900	31,700
Less Income	(3,988)	(3,400)	(4,400)
Net Expenditure	27,151	33,500	27,300
<u>Arnold Carnival</u>			
Direct Expenditure	28,667	26,000	34,200
Less Income	(5,696)	0	(7,400)
Net Expenditure	22,971	26,000	26,800
NET CONTROLLABLE COSTS	82,240	116,500	116,600
<u>Support Costs</u>			
Support Costs (inc Dept Admin)	103,220	108,100	127,300
Less Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	185,460	224,600	243,900

LANDSCAPE SECTION

	2004/2005	2005/2006	2006/2007
	Actual	Original	Estimate
	£	£	£
<u>Allotments</u>			
Direct Expenditure	742	700	700
Less Income	(7,323)	(7,200)	(7,200)
Net Expenditure	(6,581)	(6,500)	(6,500)
<u>Recreation Areas</u>			
Direct Expenditure	65,014	62,800	147,700
Less Income	(164,343)	(161,300)	(180,500)
Net Expenditure	(99,329)	(98,500)	(32,800)
<u>Cemeteries</u>			
Direct Expenditure	63,233	35,100	38,400
Less Income	(253,301)	(290,000)	(330,200)
Net Expenditure	(190,068)	(254,900)	(291,800)
NET CONTROLLABLE COSTS	(295,978)	(359,900)	(331,100)
<u>Support Costs</u>			
Support Costs (inc Dept Admin)	241,362	222,700	238,200
Less Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	486,586	640,200	608,700
NET REVENUE BUDGET	431,970	503,000	515,800

LEISURE DEVELOPMENT

	2004/2005	2005/2006	2006/2007
	Actual	Original	Estimate
	£	£	£
<u>Leisure Development</u>			
Direct Expenditure	76,719	173,200	198,000
Less Income	(17,380)	(30,500)	(50,900)
NET CONTROLLABLE COSTS	59,339	142,700	147,100
<u>Support Costs</u>			
Support Costs (inc Dept Admin)	49,076	49,800	59,900
Less Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	0	0	0
NET REVENUE BUDGET	108,415	192,500	207,000

ARNOLD & RICHARD HERROD LEISURE CENTRE

	2004/2005	2005/2006	2006/2007
	Actual	Original	Estimate
	£	£	£
<u>Arnold Leisure Centre</u>			
Direct Expenditure	598,862	620,000	592,900
Less Income	(360,270)	(364,900)	(337,900)
Net Expenditure	238,592	255,100	255,000
<u>Richard Herrod Leisure Centre</u>			
Direct Expenditure	423,335	428,600	444,500
Less Income	(334,529)	(356,500)	(367,000)
Net Expenditure	88,806	72,100	77,500
NET CONTROLLABLE COSTS	327,398	327,200	332,500
<u>Support Costs</u>			
Support Costs (inc Dept Admin)	206,561	201,000	229,100
Less Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	1,275,908	271,300	265,000
NET REVENUE BUDGET	1,809,867	799,500	826,600

COMMUNITY CENTRES

	2004/2005	2005/2006	2006/2007
	Actual	Original	Estimate
	£	£	£
<u>Community Centres</u>			
Direct Expenditure	218,839	220,900	224,100
Less Income	(80,303)	(74,500)	(92,800)
NET CONTROLLABLE COSTS	138,536	146,400	131,300
<u>Support Costs</u>			
Support Costs (inc Dept Admin)	97,316	96,600	118,800
Less Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	103,000	102,200	88,900
NET REVENUE BUDGET	338,852	345,200	339,000

NETHERFIELD YOUTH & COMMUNITY CENTRE

	2004/2005	2005/2006	2006/2007
	Actual	Original	Estimate
	£	£	£
<u>Netherfield Youth & Community Centre</u>			
Direct Expenditure	16,994	0	0
Less Income	(9,625)	0	0
NET CONTROLLABLE COSTS	7,369	0	0
<u>Support Costs</u>			
Support Costs (inc Dept Admin)	10,476	0	0
Less Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	5,100	0	0
NET REVENUE BUDGET	22,945	0	0

CALVERTON LEISURE CENTRE

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Calverton Leisure Centre</u>			
Direct Expenditure	388,976	387,900	381,500
Less Income	(263,353)	(262,200)	(265,900)
NET CONTROLLABLE COSTS	125,623	125,700	115,600
<u>Support Costs</u>			
Support Costs (inc Dept Admin)	107,981	112,800	113,400
Less Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	32,180	32,200	31,600
NET REVENUE BUDGET	265,784	270,700	260,600

CARLTON FORUM LEISURE CENTRE

	2004/2005 Actual £	2005/2006 Original £	2006/2007 Estimate £
<u>Carlton Forum Leisure Centre</u>			
Direct Expenditure	961,119	1,052,800	1,092,400
Less Income	(1,159,194)	(1,189,900)	(1,312,500)
NET CONTROLLABLE COSTS	(198,075)	(137,100)	(220,100)
<u>Support Costs</u>			
Support Costs (inc Dept Admin)	167,664	188,800	195,200
Less Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	148,427	166,300	148,000
NET REVENUE BUDGET	118,016	218,000	123,100

REDHILL LEISURE CENTRE

	2004/2005	2005/2006	2006/2007
	Actual	Original	Estimate
	£	£	£
<u>Redhill Leisure Centre</u>			
Direct Expenditure	440,721	493,600	495,400
Less Income	(509,965)	(608,900)	(568,500)
NET CONTROLLABLE COSTS	(69,244)	(115,300)	(73,100)
<u>Support Costs</u>			
Support Costs (inc Dept Admin)	123,646	135,000	136,900
Less Recharge to other services	0	0	0
<u>Capital Charges</u>			
Financing Charges	32,904	29,800	35,900
NET REVENUE BUDGET	87,306	49,500	99,700

Performance Indicator	Ref	Lead Officer	Target 2006/07
Percentage of residents satisfied with Sports and Leisure facilities.	BV119a	HLS	65%
Percentage of residents satisfied with Arts activities and venues.	BV119d	HLS	45%
Percentage of residents satisfied with Parks and Open Spaces.	BV119e	HLS	75%

Leisure

TASK	Dept/ Section	Lead Officer	OUTCOME /OUTPUT	TARGET
Provide procurement options for the future management of the Borough's leisure centres.	LSV-FAC	LFO	A range of options for consideration for the future management of the Borough's leisure facilities with the recommendation for the best way of delivering leisure services to the community.	May-06
Provide recreational facilities in the Old Brickyard site on the Honeywood Gardens estate.	LSV-RS	LRO	Provision of local facilities for the community.	Oct-06
Development of the King George V Park, Arnold to provide enhanced community facilities.	LSV-RS	LRO	Provision of a park with enhanced children's play facilities, youth facilities, walkways, footpaths and seating areas. This will create a safe and suitable environment for future provision of sports and general activities.	Mar-07