



**Report to: Cabinet**

**Subject: Draft Budget Proposals to be Subject to Scrutiny Committee Consultation**

**Date : 12 January 2006**

**Author : Head of Finance on behalf of Leaders of the Political Groups**

## **1. PURPOSE OF THE REPORT**

This report details the likely General Fund base budget for 2006/07 based on provisional settlement figures, the likely position in respect of capital financing, and assumed changes to the base budget in respect of inflation, pay award etc.

There is potential for growth in the Revenue Budget, and new schemes for Capital Expenditure are identified.

The specific aims of the report are to identify Members expectations in respect of new revenue and capital schemes and to seek comment on the key tasks for the year 2006/07.

## **2. BACKGROUND**

The Constitution of the Council details the Budget and Policy Framework Procedural rules. Section 2 1(c) concerns budget and performance plans. The specific requirement in part (i) is as follows:

“In early September of each financial year the Executive shall invite the Scrutiny Committees to give views on priorities and suggestions for growth”.

In addition there is a requirement that “in each financial year, the Executive shall present a draft Budget and Performance Plan to the Scrutiny Committees for comment”.

This report ensures these requirements have been met for the 2006/07 budget process.

### 3. GENERAL FUND BUDGET 2006/07

The Council's overarching Financial Strategy, as approved in an earlier item on this agenda, sets out the framework for overall financial control and administration for the Council. It also details how individual items such as Central Government Funding, Taxation levels, Resource Development Bids Scoring Methodology etc. impact on the annual budget and this has been taken into account in presenting this annual budget and Medium Term Financial Strategy (MTFS) Summary.

In respect of Central Government Funding, Cabinet received a report on 15 December 2005, showing that the Council's Revenue Support Grant for 2006/07 will be £8.215m and for 2007/08 £8.659m. The report suggested that these funding levels should enable the Council to maintain sustainable revenue growth and support a modest capital programme in the medium term.

In developing a budget proposal, assumptions on the core budget have to be made and the various assumptions in respect of inflation and technical changes are shown at Appendix 1. These have been included in both the annual budget and MTFS calculations. In addition, the Cabinet has already agreed in principle to support the cost of improving the statutory concessionary travel scheme to a countywide free travel scheme and the additional costs of some £630,000 per annum have been included in the base budget.

By comparing the actual calculated core budget for 2006/07 to that predicted in the MTFS for 2006/07 at this point in the previous year, the impact of efficiency savings can be clearly seen and the following major items of efficiency have now been included in the core budget for 2006/07.

Item	Expected Efficiency for 06/7 in 05/06 MTFS £	Actual Efficiency in 06/07 Core Budget £
Procurement of Goods and Services at Constant Prices	111,000	141,000
IT Systems Replacement ongoing revenue costs	0	110,000
Implementation Electronic Document Mgt System	50,000	0
Improved Planning Performance	0	92,000
Prudent Treasury Management	0	89,000
Other	96,000	96,000
<b>Total reductions in base budget</b>	<b>257,000</b>	<b>528,000</b>

Many of the above items will feature in the Council's Annual Efficiency Statements that are required as part of the "Gershon" agenda.

### **RESOURCE DEVELOPMENTS 2006/07**

Following discussions with the leaders of the three political groups the following Resource Developments for Revenue and Capital as detailed below are recommended to Cabinet for approval. These represent those schemes scoring 25 points or more using the Council's approved methodology plus two additional capital schemes as detailed and they are considered to be affordable given the financial settlement and the MTFS.

### **General Fund Revenue Resource Development Bids 2006/07 (25 points and above)**

DESCRIPTION	Ref	2006/07 Net Revenue Bid	2007/08 Net Revenue Bid	2008/09 Net Revenue Bid	2009/10 Net Revenue Bid	2010/11 Net Revenue Bid	TOTAL SMT SCORE
		£	£	£	£	£	
<b><u>SCHEMES 25 POINTS AND ABOVE</u></b>							
<b><u>Cross Cutting All Priorities</u></b>							
Area Based Initiatives	CR2	40,000	40,000	40,000	40,000	40,000	45.25
A-Z of Services	CR1	15,000	15,000	15,000	15,000	15,000	38.25
		55,000	55,000	55,000	55,000	55,000	
<b><u>Community Safety</u></b>							
Part-funding Domestic Violence Co-ordinator	CR3	12,000	15,000	15,000	15,000	15,000	39.00
CCTV Operatives	CR6	17,500	17,500	17,500	17,500	17,500	34.00
		29,500	32,500	32,500	32,500	32,500	
<b><u>Physical Environment</u></b>							
Town Centres Action Plans delivery	CR5	20,000	20,000	0	0	0	31.50
<b><u>Other Key Improvement Plans</u></b>							
Asst Housing Strategy and Enabling Officer	HR2	25,700	26,500	27,300	27,300	27,300	28.00
Netherfield 'intermediary' support	P&O 1	10,000	10,000	10,000	10,000	10,000	25.50
		35,700	36,500	37,300	37,300	37,300	
<b><u>Business Case</u></b>							
Licensing Enforcement Officer	P&ER4	20,000	20,000	20,000	20,000	20,000	34.25
Local Development Framework Consultant	P& ER5	10,000	10,000	0	0	0	31.75
		30,000	30,000	20,000	20,000	20,000	
<b>Total Schemes 25 Points and Above</b>		<b>170,200</b>	<b>174,000</b>	<b>144,800</b>	<b>144,800</b>	<b>144,800</b>	

**General Fund Capital Resource Development Bid 2006/07 (25 points and above)**

DEPARTMENT	Ref	2006/07 Net Capital Bid	2007/08 Net Capital Bid	2008/09 Net Capital Bid	TOTAL SMT SCORE
		£	£	£	
<b><u>SCHEMES 25 POINTS AND ABOVE</u></b>					
<b><u>Cross Cutting All Priorities</u></b>					
Gedling Move-on	HC1	80,000			42.00
Green Flag Park Award/Park Ranger/Park Dev Officer	LC12/LR8/9	30,000			29.00
		110,000	0	0	
<b><u>Community Safety</u></b>					
Safety Surface Renewal	DC6	30,000			37.25
Redhill LC - Replacement of All Weather Pitch Fencing	LC23	25,000			36.00
		55,000	0	0	
<b><u>Young People</u></b>					
Gedling Comp - Multi-Games Provision	LC10	1,500	100,000		32.50
Renew Play Equipment	DC7	24,000			32.25
A614 Pitches Construction (in relation to Arnold Town Football Club Relocation)	LC1	50,000			27.00
Bestwood Country Park Football Pitches - Drain & Level	LC6	85,000			25.00
		160,500	100,000	0	
<b><u>Physical Environment</u></b>					
D.D.A. Works to Car Parks	DC5	20,000			54.50
Replace/Refurbish LitterBins/Dog Bins	DC11	10,000			29.25
Maint of Walls, Parks and Open Spaces	DC8	10,000			29.25
Environmental Improvement eg Cycleways/Conservation Areas	P&EC1	50,000			25.00
		90,000	0	0	
<b><u>Business Case</u></b>					
C Forum -Increase Fitness Suite Capacity/Changing Room	LC18/19	281,200			39.75
Arnold LC - Pool Tiling/Pool Plant/Air Handling Units Replacement	LC25	148,200			39.50
Calverton - New entrance, reception etc.	LC16/17	70,000			32.00
CAPS Development - Local Dev Framework Module	P&EC3	12,000			27.75
		511,400	0	0	
<b>Total Schemes 25 Points and Above</b>		<b>926,900</b>	<b>100,000</b>	<b>0</b>	
<b><u>Additional Items Added</u></b>					
Digby Avenue – Move Ball Court	LC9	45,000			7,000
Re-site Edison Way – Ball Court	LC8	50,000			7,000
<b>Total Schemes added to programme</b>		<b>1,021,900</b>	<b>100,000</b>		

For completeness the full set of Development Bids as scored using the Council's agreed methodology are shown at Appendix 2 (i) Revenue Items and Appendix 2 (ii) Capital Items. In addition Appendix 2 (iii) details progress in respect of items previously suggested for development by the various scrutiny committees.

In addition to these bids members are reminded of the following on-going developments for 'funds/pots' approved in previous years that now feature as part of the core budget:

<b>REVENUE</b>	<b>£</b>
Members Pot	50,000
Crime Reduction Fund	48,000
Youth Development Fund	50,000
Extended GP Referral Scheme	10,000
Base Maintenance/Equip Pots	244,000
Town Centres Developments	10,000
Netherfield Regeneration (ends 2006/2007)	20,000
<b>CAPITAL</b>	
DDA compliance works	35,000

### **Medium Term Financial Strategy**

The summary of MTFS, as shown below, shows that the impact of the developments above can be sustained in the Medium Term based on a Council Tax increase of 3% and financing the expected capital programme primarily by borrowing as shown in Appendix 3. Members are reminded that the Council will decide the actual Council Tax level at the Budget Council Meeting on 1 March 2006.

## Medium Term Financial Strategy 2006/07 to 2010/11

	2006/07	2007/08	2008/09	2009/10	2010/11
	£	£	£	£	£
Base Budget	12,814,100	12,865,800	13,843,100	14,195,300	14,600,500
Revenue Dev Bids – 25 points & above	170,200	174,000	144,800	144,800	144,800
Rev Implication Capital Bids –25 points & above (including borrowing costs)	47,700	102,200	91,600	126,000	114,200
Estimated Future Dev Bids Revenue	-	100,000	200,000	300,000	400,000
Rev Implication Capital (including borrowing costs)		50,200	173,200	296,200	419,200
Projected Base Budget	13,032,000	13,292,200	14,452,700	15,062,300	15,678,700
<b>(Surplus)/Deficit On Balances Available for Additional Growth Assuming Approval of Schemes Identified in report</b>	<b>(855,700)</b>	<b>(1,503,000)</b>	<b>(1,194,700)</b>	<b>(677,700)</b>	<b>87,400</b>

The surplus/deficit on balances in the above table shows amounts above the recommended minimum general fund balance in any one year. Current spending plans show that these surplus initially grow but reduce quickly moving to a relatively neutral position by 2010/2011.

Increasing surpluses are required to ensure a less volatile Council Tax increase over the medium term and show that the annual budget is not only balanced but is sustainable in the medium to long term.

#### **4. Improvement Tasks**

Improvement Tasks are in effect the key tasks for the Council in the year ahead and beyond.

Improvement Tasks do not collectively cover all of the Council's planned work in the year ahead. They do, however:-

- Represent the key new development activities each department and section plans to carry out during the year.
- Cover new and development activity, that results in improvement to the service linked to delivery of the Council's priorities
- Each have a named officer at an appropriate level accountable for its delivery and should cross reference to that persons PDR.

Other, more day to day activity is more likely to be performance managed by reference to performance indicators, or as an ongoing project managed at section level.

At this point, Improvement Tasks set out here only include those that do not require additional funding to be progressed (ie they can be delivered from within existing base budgets or are being funded externally).

However, there are also potential further Improvement Tasks that will require additional funding if they are to progress. At this stage of the budget/service plan process, tasks requiring extra funding have been progressed as Resource Development bids. These are not included here but those approved for progression will be added in as Improvement Tasks in due course.

A list of draft Improvement Tasks can be found at Appendix 4.

**5. RECOMMENDATION**

That Cabinet approve the above budget items for 2006/07 for forwarding to Scrutiny Committee for consultation.

Comments on other aspects of the budget and improvement tasks are also welcomed.

**BASE BUDGET 2006/07**1. Central Government Funding

The report previously circulated to Cabinet in December detailed the provisional Local Government Finance Settlement for 2006/07. This shows an additional cash allocation of £1,201,000 or 17% including a provision for Concessionary Fares. In addition to this specific government departments have announced other monies that are to be made available. In all cases these amounts are provisional and/or represent Officers best assessments of likely resource to be allocated to this Council:

LAGBI	£220,000 (new grant)
Planning Delivery Grant	£342,300 (increase of £22,300)

2. Major Budget Indicesi. Pay

Most areas of local government are subject to an agreed 3-year pay deal, which represents a 2.95% annual award for 2006/07. In the medium term, a continuation of this level of increase has been assumed.

ii. Pensions

During 2004/05 the pension fund Actuary completed a tri-annual review of the pension fund and the required level of employer contributions. An increase in the employers contribution rate from 13.6% to 17.9% is being phased in over 5 years. 2006/07 is the second year of that phased implementation and the effect is incorporated in the base budget and the MTFS.

iii. Inflation

In the majority of cases budgets have been capped to the previous years level. Inflation has only been applied to supplies and services budgets where there is a contractual obligation to do so.

Specific measures for NNDR 3%, water charges 7% and Property Insurance 5% have been applied in line with best information available.



iv. Fees and charges

Discretionary fees and charges have been increased by 5% although specific charges will be at the discretion of individual portfolio holders provided that the overall level of increase is achieved.

Changes in expected volumes of customers, both upwards and downward have also been anticipated, again in line with market expectations.

3. Technical Changes

i. Borrowing Requirements

The proposed General Fund Capital Programme, attached at Appendix 3, identifies the potential borrowing which will be required to balance the financing of the programme in the absence of the generation of capital receipts. The level of borrowing for both base and anticipated growth requirements included in the estimates are £2.8m 2006/07, £3.5m in 2007/08, £2.2m in each year 2008/09 to 2010/11. This level of borrowing has been assessed in accordance with the Prudential Code is judged to be within prudent limits and affordable in terms of the revenue consequences of the borrowing i.e. interest and set aside of principal. In addition revenue contributions to fund schemes totalling £95,000 has been provided for in the base estimates.

The timing of any borrowing will be undertaken in accordance with the Council's Treasury Strategy.

ii. Replacement of Capital Equipment (previously leased items)

In previous years the acquisition of equipment through the capital programme has been financed by operating lease, partly because the credit approvals of the capital control regime restricted the amount a local authority could borrow to finance capital expenditure. Under the new Prudential Code the Council can borrow to finance capital expenditure within affordable and prudent limits.

Therefore, capital equipment will be financed by the method which offers best value for the authority, whether that be borrowing, leasing or use of capital receipts. In the proposed Capital Programme summary, attached at Appendix 3, it has been assumed that borrowing will be undertaken although an option appraisal of the alternatives will be completed before a final financing decision is taken.

**GENERAL FUND REVENUE - RESOURCE DEVELOPMENT BIDS 2006/07**

DESCRIPTION	Ref	2006/07 Net Revenue Bid	2007/08 Net Revenue Bid	2008/09 Net Revenue Bid	2009/10 Net Revenue Bid	2010/11 Revenue Bid	TOTAL SMT SCORE
		£	£	£	£	£	
<b><u>SCHEMES 25 POINTS AND ABOVE</u></b>							
<b><u>Cross Cutting All Priorities</u></b>							
Area Based Initiatives	CR2	40,000	40,000	40,000	40,000	40,000	<b>45.25</b>
A-Z of Services	CR1	15,000	15,000	15,000	15,000	15,000	<b>38.25</b>
		55,000	55,000	55,000	55,000	55,000	
<b><u>Community Safety</u></b>							
Part-funding Domestic Violence Co-ordinator	CR3	12,000	15,000	15,000	15,000	15,000	<b>39.00</b>
CCTV Operatives	CR6	17,500	17,500	17,500	17,500	17,500	<b>34.00</b>
		29,500	32,500	32,500	32,500	32,500	
<b><u>Physical Environment</u></b>							
Town Centres Action Plans delivery	CR5	20,000	20,000	0	0	0	<b>31.50</b>
<b><u>Other Key Improvement Plans</u></b>							
Asst Housing Strategy and Enabling Officer	HR2	25,700	26,500	27,300	27,300	27,300	<b>28.00</b>
Netherfield 'intermediary' support	P&O 1	10,000	10,000	10,000	10,000	10,000	<b>25.50</b>
		35,700	36,500	37,300	37,300	37,300	
<b><u>Business Case</u></b>							
Licensing Enforcement Officer	P&ER4	20,000	20,000	20,000	20,000	20,000	<b>34.25</b>
Local Development Framework Consultant	P& E R5	10,000	10,000	0	0	0	<b>31.75</b>
		30,000	30,000	20,000	20,000	20,000	
<b>Total Schemes 25 Points and Above</b>		<b>170,200</b>	<b>174,000</b>	<b>144,800</b>	<b>144,800</b>	<b>144,800</b>	
<b><u>SCHEMES BELOW 25 POINTS</u></b>							
<b><u>Community Safety</u></b>							
South Notts Handy Person Scheme	HR1	10,000	0	0	0	0	<b>13.00</b>
Increased Leisure Centres Security	LR3	51,300	51,300	51,300	51,300	51,300	<b>10.00</b>
		61,300	51,300	51,300	51,300	51,300	
<b><u>Young People</u></b>							
Grant Aid to Gedling Sports Forum	LR18	10,000	10,000	10,000	10,000	10,000	<b>16.00</b>
Local Democracy Week	LDRS4	5,000	5,000	5,000	5,000	5,000	<b>15.25</b>
Free After School Football for Young People	LR1	36,100	37,900	39,800	41,800	43,900	<b>13.00</b>
Free Use of Leisure Facilities for Young People During School Holidays	LR10	63,000	66,000	69,000	72,000	75,000	<b>13.00</b>
Youth Marketing/Promotion and Production Leisure Literature	LR6/7	15,500	15,500	16,500	16,500	17,500	<b>7.00</b>
Arts Development Projects Delivery	LR22	10,000	9,700	9,700	7,200	7,200	<b>4.25</b>
		139,600	144,100	150,000	152,500	158,600	

DESCRIPTION	Ref	2006/07 Net Revenue Bid	2007/08 Net Revenue Bid	2008/09 Net Revenue Bid	2009/10 Net Revenue Bid	2010/11 Net Revenue Bid	TOTAL SMT SCORE
<b><u>Physical Environment</u></b>							
Land Drainage Access	DR1	6,000	6,000	4,000	0	0	17.00
Burton Road Car Park - Flooding	DR3	10,000	0	0	0	0	13.00
Housing Needs Assessment of Gypsies and Travellers	H11	6,300	0	0	0	0	12.75
Extra streetwashing	DR6	10,000	10,000	10,000	10,000	10,000	11.75
Allotment Reinstatement/Renovation and Improved Annual Allotment Competition	LR17	6,000	6,000	6,000	6,000	6,000	10.00
Appointment of General Estates Assistant	LDSR2	25,000	25,000	25,800	26,600	26,600	4.25
		63,300	47,000	45,800	42,600	42,600	
<b><u>Other Key Improvement Plans</u></b>							
Sustainability	CR4	5,000	5,000	5,000	5,000	5,000	17.50
Housing Market Assessment	HR3	10,000	0	0	0	0	17.25
		15,000	5,000	5,000	5,000	5,000	
<b><u>Business Case</u></b>							
Contractor for Council House RTB Valuations	LDSR3	5,100	5,100	5,100	5,100	5,100	0.00
<b>Total Below 25 Points</b>		<b>284,300</b>	<b>252,550</b>	<b>257,250</b>	<b>256,550</b>	<b>262,650</b>	
<b>Total General Fund Bids</b>		<b>454,500</b>	<b>426,500</b>	<b>402,000</b>	<b>401,300</b>	<b>407,400</b>	

**CAPITAL - RESOURCE DEVELOPMENT BIDS 2006/07**  
**SCORE PRIORITISED**

DEPARTMENT	Ref	2006/07 Net Capital Bid	2007/08 Net Capital Bid	2008/09 Net Capital Bid	TOTAL SMT SCORE
<b><u>SCHEMES 25 POINTS AND ABOVE</u></b>					
<b><u>Cross Cutting All Priorities</u></b>					
Gedling Move-on	HC1	80,000			42.00
Green Flag Park Award/Park Ranger/Park Dev Officer	LC12/LR8/9	30,000			29.00
		110,000	0	0	
<b><u>Community Safety</u></b>					
Safety Surface Renewal	DC6	30,000			37.25
Redhill LC - Replacement of All Weather Pitch Fencing	LC23	25,000			36.00
		55,000	0	0	
<b><u>Young People</u></b>					
Gedling Comp - Multi-Games Provision	LC10	1,500	100,000		32.50
Renew Play Equipment	DC7	24,000			32.25
A614 Pitches Construction (in relation to Arnold Town Football Club Relocation)	LC1	50,000			27.00
Bestwood Country Park Football Pitches - Drain & Level	LC6	85,000			25.00
		160,500	100,000	0	
<b><u>Physical Environment</u></b>					
D.D.A. Works to Car Parks	DC5	20,000			54.50
Replace/Refurbish LitterBins/Dog Bins	DC11	10,000			29.25
Maint of Walls, Parks and Open Spaces	DC8	10,000			29.25
Environmental Improvement eg Cycleways/Conservation Areas	P&EC1	50,000			25.00
		90,000	0	0	
<b><u>Business Case</u></b>					
C Forum -Increase Fitness Suite Capacity/Changing Room	LC18/19	281,200			39.75
Arnold LC - Pool Tiling/Pool Plant/Air Handling Units Replacement	LC25	148,200			39.50
Calverton - New entrance, reception etc.	LC16/17	70,000			32.00
CAPS Development - Local Dev Framework Module	P&EC3	12,000			27.75
		511,400	0	0	
<b>Total Schemes 25 Points and Above</b>		<b>926,900</b>	<b>100,000</b>	<b>0</b>	
<b><u>SCHEMES BELOW 25 POINTS</u></b>					
<b><u>Community Safety</u></b>					
Cemetery Monument Inspection and Repairs	LC14/LR15	10,000	10,000	10,000	23.75
Vehicle Barriers-Arnot Hill Park	DC2	80,000			3.00
		90,000	10,000	10,000	

DEPARTMENT	Ref	2006/07 Net Capital Bid	2007/08 Net Capital Bid	2008/09 Net Capital Bid	TOTAL SMT SCORE
<b><u>Young People</u></b>					
Queensbower Ball Court & Play Area Provision	LC29	1,500	225,000		24.50
Replacement of Artificial Cricket Wickets	LC4	10,000			19.00
Digby Avenue - Move ball court	LC9	45,000			7.00
Re-site Eddison Way - Ball Court	LC8	50,000			7.00
		106,500	225,000	0	
<b><u>Physical Environment</u></b>					
Allotment Grant Scheme	LC3	20,000			23.00
Richard Herrod - Reception Refurbishment	LC30	20,000			23.00
Cemeteries - Land Purchases	LC7	40,000	25,000		22.75
Arnot Hill Park - Replace Bowls Pavillion	LC2	1,500	262,500		20.00
Mapperley Golf Course Fencing	LC13	10,000			10.00
Bulky Waste Vehicle	DC12	25,000			4.50
		116,500	287,500	0	
<b><u>Other Key Improvement Plans</u></b>					
Alteration to existing glass collection vehicles	DC13	15,000			22.75
CAPS Development - Licencing Module	P&EC2	59,100			11.00
		74,100	0	0	
<b><u>Business Case</u></b>					
Improve Entrance to Burntstump Country Park	LC28	20,500			15.00
Redhill LC - Independent heating system	LC22	10,000			13.50
Redhill -Renovation of Changing Rooms	LC21	23,000			11.00
		53,500	0	0	
<b>Total Below 25 Points</b>		<b>440,600</b>	<b>522,500</b>	<b>10,000</b>	
<b>Total Capital Bids</b>		<b>1,367,500</b>	<b>622,500</b>	<b>10,000</b>	

**SCRUTINY PROPOSALS UPDATE - REVENUE**

<b>Proposal</b>	<b>Indicative Costs £</b>	<b>Comments</b>
Collecting grass after cuts and "composting" this	Prohibitive	Significant technical issues would require significant capital investment in new machinery and revised operating processes. Costs would be several hundred thousand pounds and, therefore, costing of scheme has not been completed.
Three fold increase in Community Initiatives fund to support crime reduction scheme	Various	Specific Scheme not costed but additional bids resource amounts available in CR2, CR3, CR5, CR6 P&ER4, LR3
Provision of sufficient resources to address our homelessness responsibilities	Various	See HR2, HC1
Improvements in elderly accommodation to meet needs	Not costed	The HRA business plan identifies resources to improve Older Persons accommodation as far as is practicable within existing resources. The issue is being considered as part of the Housing Stock Option Appraisal process.
Funding for local democracy week	5,000	See LDRS4

**CAPITAL**

<b>Proposal</b>	<b>Indicative Costs £</b>	<b>Comments</b>
The purchase of a pavement cleaning and washing machine	N/A	Additional street washing bid made see DR6
To complete the footpath at Mapperley Golf Course and to take stronger measures to prevent misuse by motorcycles	Not costed	Land ownership issues manes that scheme is unable to be progressed
To provide Leisure Facilities at the recreation ground at Bestwood Lodge Drive and Queens Bower Road	226,500	See LC29
To increase general investment in cycle paths in the Borough	50,000	See P&EC1
To provide more seating and a kickabout area at the playground at Muirfield Road, Warren Hill	Not costed	Site insufficient for kickabout area - investigating Bigwood School. Seating costs below bid threshold
Implications of investing in car park flood alleviation scheme at Burton Road	10,000	DR3
Increase in provision of young people's activities	Various	LC10, DC7, LC1, LC6, LR18, LDRS4, LR1, LR10, LR617, LR22, LC29, LC4, LC9, LC8

**GENERAL FUND CAPITAL ESTIMATE 2005/06-2009/10**

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11
	£	£	£	£	£	£
<b><u>ESTIMATED PROGRAMME</u></b>						
Revised Estimate 05/06	4,834,800					
Schemes Deferred from 2005/06		937,400	220,000	80,000		
Ongoing Scheme 2004/05		914,600	702,000	702,000	702,000	702,000
Car Park Charging (slip + addition)		155,000	-			
Replacement Vehicles		551,000	1,477,000	587,000	600,000	600,000
Replacement Equipment	-	195,800	150,000	150,000	150,000	150,000
Ongoing Schemes 2005/06 Bids		167,500	133,500	37,000	31,000	0
Resource Development Bids (25 pnt)		926,000	100,000			
Future Resource Development Bids			1,500,000	1,400,000	1,400,000	1,400,000
<b>TOTAL EXPENDITURE</b>	<b>4,834,800</b>	<b>3,943,200</b>	<b>4,282,500</b>	<b>2,956,000</b>	<b>2,883,000</b>	<b>2,852,000</b>
<b><u>ESTIMATED FINANCING AVAILABLE</u></b>						
Usable Capital Receipts B/fwd	(1,132,600)	(29,800)	-			
In year usable receipts	(409,400)	(346,100)	(320,000)	(294,000)	(268,000)	(268,000)
Receipts Relief from Pooling	(460,000)	(223,200)	-	-	-	-
Borrowing/Leasing	(1,527,700)	(2,815,200)	(3,529,500)	(2,244,000)	(2,197,000)	(2,166,000)
<b><u>Grants &amp; Contributions</u></b>						
SCG for DFG	(219,000)	(219,000)	(219,000)	(219,000)	(219,000)	(219,000)
RHB - Renewal Grants		(199,000)	(199,000)	(199,000)	(199,000)	(199,000)
Lottery	(167,700)	-				
Other Grants	(161,300)					
IEG	(459,800)					
Contributions	(74,100)					
Revenue/Fund Contributions	(253,000)					
CERA to fund additional Garden Waste		(15,000)	(15,000)			
<b>TOTAL AVAILABLE FINANCING</b>	<b>(4,864,600)</b>	<b>(3,943,200)</b>	<b>(4,282,500)</b>	<b>(2,956,000)</b>	<b>(2,883,000)</b>	<b>(2,852,000)</b>
<b><u>(Surplus)/Shortfall</u></b>	<b>(29,800)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**IMPROVEMENT TASKS 2006-07****AGENDA 21, CRIME AND COMMUNITY DEVELOPMENT**

<b>TASK</b>	<b>OUTCOME /OUTPUT</b>	<b>TARGET</b>
Co-ordinate delivery of CCTV system upgrade	Effective and efficient CCTV system that contributes towards reduced incidence of crime, reassures public and supports prosecution of offenders	In place by 30/6/06
Manage the Area-Based Initiative programme, including introduction of ABIs in two further areas and co-ordinating delivery of first year ABI action plans	Improved quality of life in Borough's most deprived areas, focussing on issues of most concern to local residents, and capacity within communities to address these issues.	Action Plans for yr 2 ABIs in place by end 2006 Yr 1 Projects in line with Action Plans for each area

**DEVELOPMENT AND ECONOMIC REGENERATION**

<b>TASK</b>	<b>OUTCOME /OUTPUT</b>	<b>TARGET</b>
Statement of Community Involvement	Improved consultation processes and community engagement in planning matters and to secure PDG	Sep-06
Core Strategy	Provision of statutory document and to secure PDG	Nov-07
Calverton/Lambley Conservation Area Reviews	To assess areas for improvement and to enable securing of funds	Nov 06/Nov 07
Annual Monitoring Report	Provision of statutory document and to secure PDG	Dec-06
Improve location and design of new open space via Development Briefs	Improved consideration of crime and disorder issues	Dec-06
Carry out review of planning enforcement	Provision of new enforcement protocols	Dec-06
Detailed review and assessment of NO2 levels	Possible declaration of air quality management area (AQMA)	Apr-07
<b>Carried Forward From 05-06</b>		
Continue investigation of service delivery for Building Control in partnership with conurbation districts and City	Improved and more resilient service delivery	Jun-06
Continue implementation of planning service improvement plan	Improvement of Planning Service	Jun-06



**DIRECT SERVICES**

<b>TASK</b>	<b>OUTCOME /OUTPUT</b>	<b>TARGET</b>
Joint working with other County districts on Waste Services	Joint working to provide a more efficient and cost effective service through partnerships	December-06
Joint working with other County districts on Vehicle Procurement	Joint working to provide a more efficient and cost effective service through partnerships	October-06
Review and update Business Plan taking into consideration partnership working	To ensure Value for Money	March-06
Review of Building Cleaning Services	To enhance quality of service provision	Jun-06
Finalisation of twin bin roll out and determination of facilities for properties with no space for it	To ensure recycling rate is reached and maintained	Dec 06
Implementation of new waste disposal contractual arrangements with Notts CC	To ensure smooth transition to other outlets	June-06
Implementation of new Financial and Waste management software	Ensure smooth transition of services	June-06
Prepare for implementation of Arnold Master Plan		Mar-07
<b>Carried Forward From 05-06</b>		
Decriminalization of parking - work with County Council	More efficient and effective on street parking.	January-07

**E-GOVERNMENT**

<b>TASK</b>	<b>OUTCOME /OUTPUT</b>	<b>TARGET</b>
Undertaking an options appraisal with a view to Procuring a CRM (with integrated Telephony)	Improved customer service and efficiencies in work processes	31st March 2007
Rolling out Remote Access facilities depending on the outcome of the trial	Improved communication with all employees and efficiency in use of time	31st March 2007
Implementing a Disaster Recovery framework	Resilience in continuity of services in the event of a disaster	30th September 2006
Implement on line Licensing	Provision of an electronic end-to-end licensing system	Mar-07

## **FINANCE**

<b>TASK</b>	<b>OUTCOME /OUTPUT</b>	<b>TARGET</b>
Sundry Debtor review post RBC transfer	Post implementation review	Mar-07
Telephony trial in OSS involving Housing Benefit and Council Tax enquiries	Development of potential corporate roll out	Mar-07
Implementation of Concessionary Fares Partnership Decision re new scheme	Scheme meets requirements of Nottinghamshire Partnership	Apr-06
Close Final Accounts for 2005/2006	Clear and timely overview of the Council's financial health in line with WGA initiative	By end June 06
Further development of the Agresso FMS product in line with the development plan	Phase 2 developments including - Budget Manager Fixed Agreement module	Aug 06 Nov 06
Impact assessment of replacement financial systems - Agresso/Northgate	Revised process of structures to deliver efficiency savings to impact upon 2006/207 budget process	Jun-06
IBS - Further Developments of the Councils integrated revenues system	Web enable enquiries available to customers	Jul-06
Level 2 DDA Implementation of Council strategy	Recording of Monitoring Info in line with agreed process	Sep-06
Annual Billing NDDR/Ctax issued timely and accurately	Annual bills reissued for the 1 April instalment	Mar-07
Staffing review post IBS and document management system implementation	Revised structure delivering efficiency savings	Sep-06
CRM Investigation of products available to enable corporate roll out	Identify appropriate options for securing customer management system	Oct-06
<b>Carried Forward From 05-06</b>		
Cash Receipting Replacement IT System	Replacement system as current system reaches end of useful life	Oct-06
<b>Possible</b>		
Development of Payroll Services for Rushcliffe Borough Council	SLA in place	Mar-07
CIPFA FM model investigate resource implications	Decision to purchase	Sep-06
Review Capital Strategy	Revised Capital	Sep-06
HB take up campaign for OAP's	Increase number of OAP in receipt of benefit	Sep-06
Fraud Campaign	Raised awareness of Benefit Fraud	Dec-06
Deliver Internal Audit Plan	Ensures compliance with Financial processes	Apr-06
Tender for Insurance policy following ending of Long Term Agreements	Cost effective insurance in place	Mar-07
Review insurance and risk management broker service	Specialist advice available	Dec-06
Annual Assurance statement and SIC for previous year	Assurance given in respect of previous years financial statements	Sep-06
Corporate Governance Framework annual review	Assurance that governance arrangements are being applied satisfactorily	May-06
Budget Process 2007/08	Robust estimates produced	Feb-07
Ongoing review of council's strategic risk register	Formal 6 monthly reviews with Councils SMT report to Audit Sub Committee	May 06/Sept 06/Jan 07/Mar 07

## HOUSING

TASK	OUTCOME /OUTPUT	TARGET
Produce a revised Housing Strategy, submit to GOEM and implement	Revised and updated Housing Strategy devised and submitted to GOEM aimed at meeting 'Fit For Purpose' and the delivery of the Key Priorities for Housing	Mar-07
Implement the Outcome of the Stock Option Appraisal with regard to the preferred option for the Housing Service	To develop and deliver a Housing Management Service in accordance with tenants wishes	Dec-08
Produce a revised Homelessness Strategy, submit to GOEM and implement	Revised and updated Homelessness Strategy devised and submitted to GOEM aimed and meeting need and reducing the incidence on homelessness	Sep-06
Progress and implement the Partnership for Planned and Responsive Management	Efficient and effective maintenance services which give quality and value for money	Planned - Jul-06 - Responsive -Apr-07
Review, revise and implement the Private Sector Housing Renewal Policy and Strategy	Policy and Strategy revised to effectively address private sector stock condition within the resources available	01/03/2006 (shift to March 07)
Progress and monitor the Joint Homeless Innovation Fund initiative with regard to the Private Rented Sector	Improved access to and quality of the Private Rented Sector across Gedling, Rushcliffe and Broxtowe	Apr 06 (Ongoing to March 07)
Undertake a Housing Market Assessment in partnership with the South Notts Sub Region	To meet the requirements of the Regional Housing Board and to inform future investment	Mar-07
To undertake a Housing Needs Assessment for Gypsy's and Travellers as required by the Housing Act 2004 in partnership with all Notts Authorities	To determine the housing and support needs for Gypsy's and Travellers	Mar-07
Review Leaseholder charges and agreements in line with updated Leaseholders Legislation	To meet the requirements of current leasehold legislation	Mar-07
Produce an action plan with regard to the Children act 2004 and implement across the council	To meet the requirements of the legislation and participate in the county partnerships with regard to this	Mar-07

**LEADER**

TASK	OUTCOME /OUTPUT	TARGET
Co-ordinate the Council's approach to Comprehensive Performance Assessment, to include lead role on Direction of Travel, Value-for-Money self- assessment and Use of Resources inspection (plus any issues arising from pilot status)	Fair assessment of the Council's performance, based on high quality, accurate evidence submitted	VFM self Assessment - July/August 2006 DoT - to be confirmed UoR inspection - Nov 06
Update the Strategic Corporate Plan, incorporating Best Value requirements, to roll forward to 2009	Updated, focused, practical statement of Mission, Aims and Priorities and how they will be delivered. Demonstrable focus on what matters.	End June 2006
Commission and manage implementation of triennial BVPI Satisfaction Survey	Clear understanding of resident and customer perceptions in priority areas to inform future improvement planning, feeding into community profiles	Autumn 2006
Manage GBC contribution to Nottinghamshire Local Area Agreement, ensuring links made to Community Strategy, Gedling Partnership and GBC performance management		
Identify and lead development of opportunities to raise the profile of the Borough Council	Improved profile for the Borough Council amongst opinion formers and in the local community	
Analysis of the requirements of the Electoral Administration Bill and formulation of an action plan for implementation		Jan-07
Complete and review the implementation of Total Land Charges system		Jan-07
Review departmental pro forma correspondence re equalities issues		Mar-07
Design and implement training programme covering the Council's Information Surveillance and Human Rights obligations		Mar-07
Achievement of IIP re-accreditation	Continual improvements in people management practice leading to improvements in performance	30th June 2006
Preparation for the forthcoming statutory duties to promote disability (December 2006) and gender equality (April 2007)	Ensuring equality of access to services	31st March 2007
Co-ordinate responses to anticipated new legislation, expected to include Local Government Act and Anti-Social Behaviour Act	Council views on proposals heard in consultation. Council well prepared to deliver any new responsibilities	TBC
<b>Carried Forward From 05-06</b>		
Review corporate consultation framework	Better, more co-ordinated consultation to inform decision making, making use of most appropriate techniques	To be confirmed
Review Base Maintenance budget as part of Corporate budget process	Replacement and maintenance schedule for all equipment and buildings linked to AMP's	Dec-06
Achievement of level 2 of the national equality standards	Ensuring equality of access to services and employment to meet statutory duties	31st March 2007

## LEISURE

TASK	OUTCOME /OUTPUT	TARGET
Provide procurement options for the future management of the Borough's leisure centres.	A range of options for consideration for the future management of the Borough's leisure facilities with the recommendation for the best way of delivering leisure services to the community.	May-06
<b>Carried Forward From 05-06</b>		
Provide recreational facilities in the Old Brickyard site on the Honeywood Gardens estate.	Provision of local facilities for the community.	Oct-06
Development of the King George V Park, Arnold to provide enhanced community facilities.	Provision of a park with enhanced children's play facilities, youth facilities, walkways, footpaths and seating areas. This will create a safe and suitable environment for future provision of sports and general activities.	Mar-07

## NON-EXECUTIVE FUNCTIONS

TASK	OUTCOME /OUTPUT	TARGET
Enforcement arrangements for the Licensing Act 2003	Development of an agreed Licensing Enforcement Protocol with the local Police and the provision of the necessary enforcement resources	May-06
Development of arrangements to administer the Gambling Act 2005	Production of a Licensing (Gambling) Policy, administration arrangements and trained staff	Dec-06